01 Coporate Overview





03 Material Topics and Impact

Chapter

The Creation of Sustainable Value

In addition to the pursuit of operational value and the growth of profit for the benefit of our stakeholders, we also allocate substantial resources for the creation of sustainable value. The approach to this is five-fold: capital investment, strategy formulation, action plan, regular follow-up and performance reviews. We take all the necessary steps to ensure that each investment input has a proper sustainability result.



CHT expects to achieve its goal of commercializing the 5G network by Q3, 2020 through in-house development of an IoT (Internet of Things) platform that integrates five major services— information security, big data, cloud computing, artificial intelligence (AI), and augmented reality (AR).

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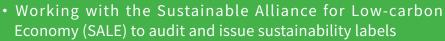
CHT is <u>the first</u> mobile network operator to receive ISO 45001 certification.



 CO_2

CHT is the only telecom company in Taiwan to have a labor union.

CHT is <u>the first</u> telecom company to institute sustainable supply chain management:



• Joining the Carbon Disclosure Project (CDP) in an effort to establish a sustainable supply chain



(5I)

<u>The first</u> telecom carrier that obtained both environment management certifications, "ISO 14067 and ISO 14046"

CHT proposed "<u>51 SDGs</u>"—<u>iHelping</u>, <u>iSharing</u>, <u>iLearning</u>, <u>iTechnology</u>, <u>iProtecting</u>—Taiwan's first sustainable initiative that corresponds with the UN's Sustainable Development Goals (SDGs).

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03 Material Topics and Impact

		Capital	Impact on Value Creation
<	() () ()	Financial	 To ensure eligibility for licensing (e.g., the 5G bands) Provides sufficient financial resources to support value creation Effective execution of commercial activities Generation and allocation of other forms of capital, such as distribution of shareholder equity, investments, and capital expenditure
۵		Human	 Telecom knowledge and skills acquired by employees Human capital represents one of our major operational costs
ł		Intellectual	 Licensing, laboratory and R&D expenses, and the acquisition and development of industry technologies Investment to maintain the brand
∱ ∎		Production	 Allocate financial capital to develop and maintain infrastructure facilities Operation of the Internet Data Center (IDC) and the installation of wireless facilities and development of software and applications
Ĺ		Social	 Regular contact with the relevant authorities to ensure the conformance and legitimacy of the operations and competition Positive feedback from consumers and the general public helps build credibility of the Chunghwa Telecom brand, and minimizes financial outlay
~ / V	¢ Go	Natural	 Natural capital such as infrastructure, raw materials, and energy sources are needed to allocate and take advantage of human capital The use of energy-saving processes and solutions can effectively reduce

02 Sustainability Value Strategy



01 Coporate Overview

• The use of energy-saving processes and solutions can effectively reduce the consumption of natural capital





Resource Allocated to Sustain Value Creation

- Contribution to the government in the form of tax revenue
- Supports the development of network infrastructure
- Improves the quality of telecom services
- Introduction to compensation and incentive schemes to attract and retain talent
- Encourage high value-adding services and innovations
- Talent training and development programs
- Ongoing investment in R&D, construction, and services, and maintain service quality and customer satisfaction
- Investment in the R&D of new technologies and the setting of new protocols
- Ongoing new construction, maintenance, and operation of network equipment
- Procurement control and the acquisition of more cost/energy efficient network equipment
- Consolidation of idle space and the recycling and disposal of obsolete equipment
- Engage with stakeholders actively to make them better understand of the Company operations
- Engage in social activities to exert influence through core activities to minimize the digital divide
- Purchase products that are environmental and friendly to reduce consumption of natural resources and raise energy efficiency
- Use carbon management to minimize energy consumption and apply renewable energy solutions to a greater extent
- Focus on the development of renewable energy sources, by proprietary and commissioned Photovoltaic systems





Embracing the 5G era, Chunghwa Telecom, MoEA 5G Technology Program Office, ITRI, and III established Taiwan 5G Alliance—CHT Pilot Team. With over 60 institutions and enterprises across sectors in the Alliance, its goals is to commercialize Taiwan's 5G network by 2020, promoting end-to-end 5G industrial chains and 5G deployment locally for Taiwan to stay ahead.

A commercialized 5G network is expected to launch in Q3, 2020. CHT serves as a leader in the innovative applications of AI, IoT, etc. The CHT Pilot Team extends lab experiments to field verification, as all walks of life can use this venue to develop new applications and opportunities. With a better synergy of the local industry's hardware and telecom carriers' software, more competitive solutions can be offered for transformation.

CHT 5G Testing and Training Site

To embrace the era of 5G commercialization in 2020, Chunghwa Telecom is "Always Ahead!" In its own Telecom Training Institute Green Energy Smart Park, "5G Testing and Training Site" is created, and the "5G communication experimental network" and the independent developed "5G Smart Edge Data Center" have established to build a wireless environment with broad bandwidth and low latency, and offer an open 5G testing and training site with the objective of "experience, innovative partnership and training." The Creative Industry Pilot 58

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Strategy	products. It will bring new reve	nt core business, and actively develop and research new enue through better and more innovative ICT products and smart living and the agent of digital economy empowerment.
Management	which is a core business unit t	Il Convergence Business Department" (an UI team included), hat imports ISO standards of quality system, capable and ect management as well as systematized R&D workflow.
Action	 "Demonstration of startup" Facilitation in the organizat MOUs signed with various sobjectives of 5G. 	pplication platform using our own innovative technology results" of the CHT 5G Accelerator tion of a 5G standards meeting (3GPP) in Taiwan strategic partners to realize the pre-commercialization ursuits have now been combined, including IoT, AI, Big g cars.
Response	More details of innovation busin	ess cases on page 61~65
Target	Short-term: The accumulation of R&D power and the launch of innovative products and services	 Mid-long term: Commercialized 5G networks in Q3, 2020 Launch of "RISE ON, TOGETHER 2021" Transformation Plan The client amount of MOD total exceeds 2.5 million Relative revenue of IoT reaches NT\$ 9.6 billion Relative revenue of AI exceeds NT\$ 3 billion
Indicator	 GRI 2,224 patents accumu CHT NT\$ 3.9 billion of Inv CHT More than 1,500 R&D e 	vestment in R&D

Chunghwa Telecom cordially welcomes visits and collaboration from industries, the government, academia and research communities to experience the future scenes of smart technology while "develop innovative applications of 5G and accelerate cultivation of professional talent in 5G" together, in an attempt to drive the R&D energy of partners in the domestic ecosystem and to become "Leader in Smart Living" and "Agent of Digital Economy Empowerment" that steers the development of 5G in the days to come.





CHT's innovative strategies to cope with this situation include enhancing the current core business, active research into new product development, and generate more revenue from new and innovative ICT products and services. Chunghwa Telecom Laboratories (CHT-TL) is a designated R&D institute that has been established for research into new innovative services, core technology, and visionary applications. We strive to explore convenient and useful services from the consumers' perspective. Solutions are formulated through intricate coordination; the purpose is to find ways to "simplify tasks for consumers, and let CHT deal with the complexity."

Overview of Chunghwa Telecom Laboratories in 2019

- There are more than 1,495 employees (nearly 6.88% of total) with 97.46% being R&D personnel.
- The funding for R&D totaled NT\$ 3.9 billion, which was 1.9% of the consolidated operating revenue.
- The laboratories secured 176 new product/ technical patents (156 domestic and 20 overseas) to a total of 2,224 (2,018 domestic and 206 overseas). 1,162 of the patents are currently in force (1,063 domestic and 99 overseas).



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Industrial Development Bureau, Ministry of Economic Affairs (MOEAIDB)

"Product Machine AR Collaboration" was selected as the excellent team in the 2019 Communication Competition, which is novel and the only machine tool AR collaboration product

Taiwan Association of Information and Communication Standards (TAICS)

The Testing Center of Telecommunication Laboratories, Chunghwa Telecom obtained the mark of "Accredited testing laboratories in Internet of Things Security"

Taiwan Contact Center Development Association (TCCDA)

TCCDA-CSEA— "Product Huabao Text Customer Service Robot" won the Best Intelligent Customer Service System Application Award for Outstanding Customer Service

Industrial Technology Research Institute (ITRI)

"Intelligent Photovoltaic Monitoring System" won the masterpiece in solar photovoltaic innovative application product design contest

Taiwan External trade development council (TAITRA)

Four gold, three silver and three bronze medals awarded to patents participated in "Taiwan Innovation and Technology Expo"

Telecommunication Laboratories, Chunghwa Telecom

AI Grand Challenge
First place: Product AI image annotation helper
Masterpiece Award: Personal AI DJ for music magic lamp, smart speaker

The Telecom Laboratories Human Resources Structure

8	Doctor	Q	ð	Bachelor	Q
93 6.22%	Number Ratio	9 0.6%	26 1.74%	Number Ratio	15 1%
6	Master	Q	6	Others	Q
1,004	Number	308	15	Number	25
67.16%	Ratio	20.6%	1%	Ratio	1.68%

CHT-TL Accredited by TAF with Its "Single-mode Fiber Testing Laboratory, First in Taiwan"

In 2019, CHT Telecom Laboratories Testing Center (TLTC) obtained the single-mode fiber testing technology accreditation from Taiwan Accreditation Foundation and became the first qualified testing laboratory in Taiwan capable of testing of light loss in single-mode fibers (the attenuation uniformity, bending loss, etc.)

Fiber testing plays an essential role in the future 5G industrial chain. We shall continue to progress in the field of advanced optical communication, establish complete testing technologies, and offer well-rounded testing service to the optical communication industry locally.

03 Material Topics and Impact

Innovative ICT Products and Services

Chunghwa Telecom expects that 5G will give rise to IoT applied technology in the next few years. New forms of services like AI, big data, drones, AR, VR, smart home, and smart long-term care will rise along with new industries, which shall drive the economic growths worldwide. Hence, we take the lead with technological innovations and develop our own IoT application platform that combines services of cybersecurity, big data, cloud, AI, and AR. As of 2019, there are innovation users of over 400 SMEs already onboard.

In terms of AI development, we recruited 241 elites to form the R&D team, of which 200 are data scientists, and 41 AI specialists. In addition to the continuous improvement in 2019 of the five business areas, "smart security, smart cybersecurity, smart transportation, smart home, and emerging applications," our 15 self-developed AI APIs have attained the commercialization level.

In digital convergence of film and television, upholding the service philosophy of providing a wide range of quality videos, MOD worked with Cyberon Corporation in 2019 and ushered in a new milestone for the AI speech technology in Taiwan, creating the smart voice control service available in both Mandarin and Taiwanese, first of its kind in Taiwan.

MOD promotes implementation of tier-based pricing and a reasonable profit-sharing model for operators while pays respect to consumers' freedom in choosing TV programs to watch, thus successfully changing the way people watch TV. Among the fierce competition of film and television industry, we plan to exploit the omnimedia channels with coordinated marketing and product strategies. In 2019, through eminent cultural and sports events like CPBL All-Star Game, Asian Baseball Championship, BWF Chinese Taipei Open, and Golden Melody Awards, the number of users rocketed to 2 million above.

2019 MWC

Mr. Kuo Feng Lin, SEVP of Chunghwa Telecom, led the Taiwan 5G Alliance - CHT Pilot Team to the 2019 Mobile World Congress and exhibited the "5G Smart Edge Data Center" solutions developed by the CHT Telecom Laboratories at the Taiwan Pavilion. The solutions comprised applications such as "multi-view live streaming," Intelligent Operation Center," and "smart agriculture." Together with domestic ICT suppliers, we showcased Taiwan's R&D energy and results in emerging technologies like 5G edge computing, network slicing, Artificial Intelligence (AI), Internet of Things (IoT), and big data analytics.





No Fiber, No 5G organized jointly by CHT-TL and PIDA

"Responding to the 5G Action Plan of Taiwan – Seminar on constructing the innovative 5G application development environment in Taiwan", organized jointly by Chunghwa Telecom Laboratories (CHT-TL) and Photonics Industry & Technology Development Association (PIDA), investigated the cross-disciplinary innovative application development over 5G x optical communication x network communication x cloud x telecommunication.

Mr. Kuo Feng Lin, SEVP of Chunghwa Telecom, stressed that the application of 5G in the vertical field is still in development; cross-disciplinary collaboration is key to the success; the co-operation of 4G with 5G in the future is expected, and that a high coverage of fiber network is a vital base for 5G to prevail. "No fiber, no 5G." As 5G technologies and business models are still in development, an early investment for trials can gain one the opportunity of an early market entry.



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→ Social Innovation

eHealth – Community Healthcare Service

In response to the needs as Taiwan marches toward an aging society, Chunghwa Telecom works with local governments to promote eHealth care service to elevate the clinic service quality in local public health centers. Among which, with the support of Smart City Taiwan of IDB, Hualien County launched the eHealth primary health institutions and long-term care program. Networked, mobile technological tools had been developed to improve the efficiency of clinic service, health checkup, and vaccination of 13 public health centers while build all the public health centers in Hualien into eHealth Centers.

05 The Creation of

Sustainable Value

AR Smart Guided Tour – Encounter of Culture and Technology at the National Palace Museum

Chunghwa Telecom aims to explore more innovative 5G applications to enrich the lives of the general public and create novel living experiences. In 2019, it joined forces with the National Palace Museum to develop an all-new smart museum, first among the museums in Taiwan, and created an all-new digital, high-definition, on-site experience in of the 5G era. The 5G environment was created in Room 210 at the Main Building of the National Palace Museum to foster a 5G experimental space that offers AR smart guided tour service for visitors to explore through space and time with the virtual and physical realities combined and gain insights to the stories beneath the precious cultural relics.



eHealth - CHT PHR

In response to the government's Long-term Care Plan 2.0, we constructed the telehealth care service via ICT to improve health quality and efficiency. Also, we worked with multiple local hospitals to launch CHT Personal Health Record (CHT PHR). Users can upload their measurement results through the client terminals over landline or Bluetooth, share their health status with friends and family on the other side, and form a community that cares for each other. Children can learn about the measurements of their parents in real-time via MOD platform or cellphone, or grant authorization to share the data with medical facilities for a more comprehensive diagnosis.





Hereita States State

Smart Energy Application for Cloud Energy Storage IoT Service

Chunghwa Telecom has been utilizing its ICT and network technology prowess in recent years to expand the market of Internet of Things. Working with Eco Energy Corporation and through NB-IoT mobile communication technology, the innovative service of CHT IoT SMART PLATFORM is introduced and cloud energy IoT service is offered. The corporate clients can thus conduct monitoring of electricity quality, self-diagnosis, automatic warning, and energysaving bill management in real time remotely as well as ensure the viability and reliability of the backup electricity system, reduce impacts of corporate management risks, and acquire multiple benefits in energy saving, carbon reduction, and cost reduction.

Smart Aquaculture Monitoring

We worked with Taiwan Fertilizer Co., Ltd. (Taifer) and launched "smart aquaculture temperature monitoring program". Through introduction of innovative NB-IoT technology, we offered automated monitoring solution in Taifer Hualien Deep Ocean Water Production Park. The seawater quality and temperature are monitored automatically, so that the seaweed cultivated in the Park can grow strong. The mobile IoT automatically monitors the culture environment 24/7 and helps save costs in labor and water while facilitates a more stable output.



→ Financial Innovation

NEXT BANK for Digital Life

In 2019, "NEXT BANK" composed by domestic players led by Chunghwa Telecom was approved to establish an internet-only bank that is expected to come online by 2020. Investment in internet-only bank is a vital element to seizing digital finance opportunity. "NEXT BANK" comprises various innovative enablers in financial innovation across sectors. It builds a whole-new financial innovation application platform that offers corporate clients FinTech related professional ICT services. Also, through participation in the establishment of internet-only bank, we aim to create a more convenient digital life for consumers.

From Creation and Innovation to Startups

CHT has always encouraged creativity and innovation. Employees are encouraged to break new ground and turn their R&D creativity into real value, to drive industrial output and bring revenue to the Company. We adopted a strategy of internal and external cooperation to encourage and promote new startups in the ICT industry in Taiwan.

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06 Public Policy Participation

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AloT Hackathon

Themed with "Smart City and Creative Life" for the first time, Chunghwa Telecom organized an AloT Hackathon event of two days and one night for Al creation, drawing 160 contestants from 21 universities that formed 40 teams with members coming from different universities. The spirit of teamwork was fully manifested in the event by these young students.

The application event, in addition to the focus on teamwork and creative thinking, stressed more on the practicability and level of completion of works. Meanwhile, it provided ample resources for each contestant to give fully play to their talents, so that their works would not merely ideal blueprints, but practical cases for the future to realize the vision of "Smart City and Creative Life" in Taiwan.



"Demonstration of startup results" of CHT 5G Accelerator

On "CHT 5G Accelerator –Demo Day of Startups' Results", apart from the selection of the startup of the year, it also serves as the matchmaking platform for enterprises and startups that helps fulfill the purpose of fostering a 5G industrial ecosphere in Taiwan.

The Startups of the Year in 2019 were presented to TMYTEK, Pumpkin Studio, and WASAI Technology. The top 3 startup teams would join us to attend 4YFN at the 2020 MWC, obtain opportunities of business partnership and reinvestment matchmaking with Chunghwa Telecom and the other corporate members on the CHT 5G Pilot Team, and win prizes valued NT\$1 million or above in total.

For the startup teams unable to secure the ticket to the 2020 MWC, we also compiled their brilliant works of creativity for the reference of the CHT 5G Pilot Team's member enterprises and fully leveraged the role as a platform and a bridge to facilitate the rapid growth of the startups in Taiwan.





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IoT Smart Platform Competition

With surging demands for mobile services from industries, the "M-IoT Innovation Group" was introduced for the first time in the 2019 IoT Smart Platform Competition. Meanwhile, to encourage innovative talents, prizes valued up to NT\$1.8 million were offered. The Competition drew 151 teams in total. Through competition, we inspire top-notch innovative talents and explore IoT services with the potential for commercialization.

The arrival of 5G in 2020 further expedites the rapid development of IoT. The winning criteria set by the jury was "creative work with a high level of completion and commercial value". In addition, Chunghwa Telecom offered the winning teams mentoring and introduction of industry-academia collaboration and application, so as to bestow more opportunities to bridge the outstanding works to industries. Moving forward, we shall continue to organize relevant events to inspire more creative talents to commit themselves in the development of IoT applications, while improving management efficiency via technology, creating new opportunities for industries, and guiding Taiwan into the global IoT market.





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The MOD Microfilm Contest

The "MOD Microfilm and Gold Film Creation Contest" with awards to a total of NT\$ 4.9 million in 2019 is the largest microfilm contest in Taiwan both in terms of the prize amount and the scale, which has attracted brilliant minds in film production, home and abroad, and a total of 300 entries.

Nearly 2,000 entries were cumulated over the 5-year course of the event, as the event has established a decent reputation and influence of its own. We created a dedicated section for "microfilm" on the MOD platform specifically and upload all the finalist works for our MOD customers to enjoy these exclusive contents, free of charge. A finalist film festival was especially thrown at Huashan Spot Theater. With huge screen of high quality, it screened 49 marvelous works of finalists' in succession to showcase the creative energy of Taiwanese for more to see the original prowess of Taiwan in filmmaking.





Taiwan Legend Championship Series, Powered by CHT

As the leader in the ICT sector, we proactively participate in various esports events and spare no effort in investment in the esports industry, Chunghwa Telecom has been the title sponsor of "Taiwan Legend Championship Series" for three consecutive years, creating a premium network environment for players and offering audience a prime watching experience.

In the duration of the 2019 Taiwan Legend Championship Series, we offered benefits such as fast track and exclusive seats for game watching on the scene, successfully attracting a crowd of 43,000 audience. Events were broadcast live on our MOD platform and Hami Video app in 4K/HD, drawing over 600,000 hits and a 20% growth compared to that of 2018.









Happiness Happiness

Protecting the Rights of Workers

Chunghwa Telecom treats employees as their most important business partners. To ensure the best protection for the work rights of the employees, Chunghwa Telecom signs an "Employment Contract" with each employee and undertakes to notify them of any changes in terms of employment in compliance with the Labor Standards Act. Furthermore, CHT uses several different channels, including seminars and labor-management meetings, to maintain harmony and a mutually beneficial working relationship with employees.

A Competitive Compensation System

We have a "Compensation Committee" in place to ensure that compensation for the best talent is competitive. In addition, the Company has a transparent system for sharing business performance with its employees. Compensation for executive management has been standardized and details are disclosed publicly in the annual reports. The Company offers equal compensation for all entry-level employees of the same grade. Those who possess relevant skills and work experience may have compensation evaluated based on educational background, career experience, expertise, and professional qualifications. Under no circumstances will compensation ever be determined by gender or racial differences. The Creative Industry Pilot 58

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Strategy	 Chunghwa Telecom is committed to providing employees with "assurance," including their work rights and freedom of association. The Company takes the initiative to care for the needs of employees, and implements communication channels to facilitate the exchange of opinions between the employer and employees Provide consumers with virtually and physically diverse, multilateral and high-quality service channels
Management	 Ensures all employees sign a formal "Employment Agreement," duly observe the Labor Standards Act and other applicable laws, and calls for labor-management meetings at regular intervals Accreditation of the SGS Qualicert service certification Comprehensive and robust personnel management
Action	 The Company has specialized training facilities - Telecom Training Institute and Occupational Safety and Health Department in place Transparent and diverse means of communications and grievances Established the system of self-inspection, audit, and supervision for service quality Launch the personal information management and auditor certification system
Response	 The only Taiwanese carrier with an established union Electromagnetic wave inspection service The first telecom carrier in Taiwan to receive ISO 45001 certificate
Target	 Short-Term: Fosters talents and allows all employees to share the results of the operations, in 2020, we recruit and retain talent with a 3% salary increase. Make personalized high-quality products and services available to all our customers "Corporate Code of Conduct" obtained a declaration of conformity by an external third-party Mid-Term: All areas receive ISO 45001 certification by 2021
Indicator	 GRI Basic salary offered by Chunghwa Telecom is 1.3 times the minimum wage in Taiwan. GRI Per Capita Training Hours: 44 hours GRI Collective Agreement" employee coverage of 99%

2019 Base Salary in Taiwan NT\$ 23,100

Base Salary NT\$ 31,730

Average Salary in the Telecom Industry NT\$ 68,974



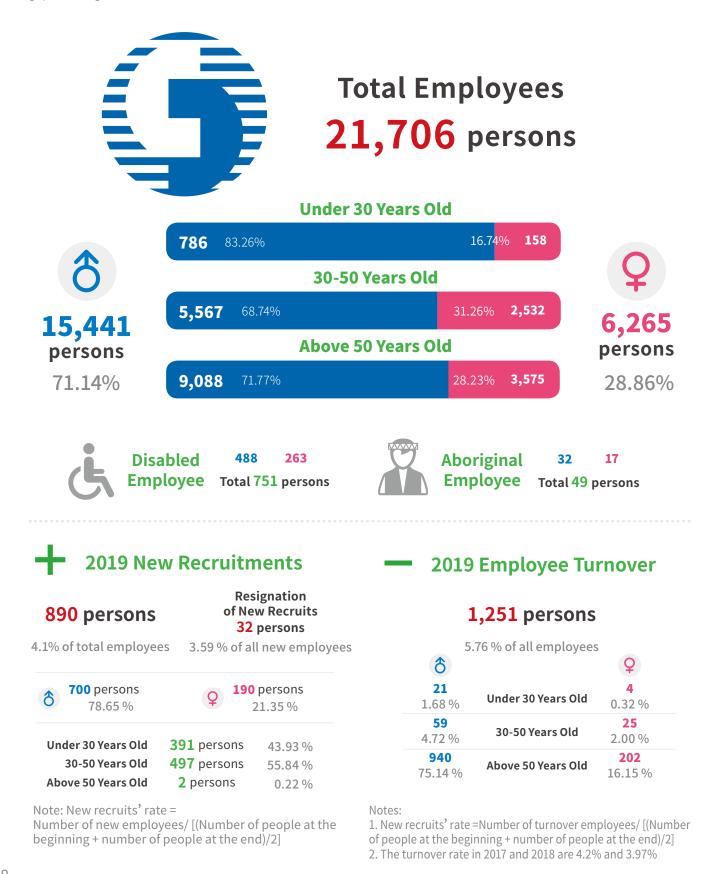
- 1. Average Salary in the Telecom Industry: According to the "Monthly Wage and Productivity Report, December 2019" published by the Directorate General of Budget, Accounting, and Statistics.
- 2. Base Salary of CHT: The average salary level in December 2019.

Benefits Expense of Full-time Non-supervisory Employees								
Item Unit 2018 2019 Yo								
Full-time Employees			21,473	-2.31%				
Average Salary	NTD Thousand	1,493	1,483	-0.67%				
Median Salary	Median NTD		1,466	-0.88%				



Human Resources Structure at CHT

In 2019, CHT has more than 20 thousand employees with an average age of more than 50.8 years old. There will be more than 5 thousand employees retiring over the next 5 years, and 50% of the employees will be eligible for retirement over the next 10 years. Current senior management is included in this retirement tide. To cope with this problem, CHT is actively cultivating new talents to ensure that knowledge is passed down, filling the manpower gap of new generations.

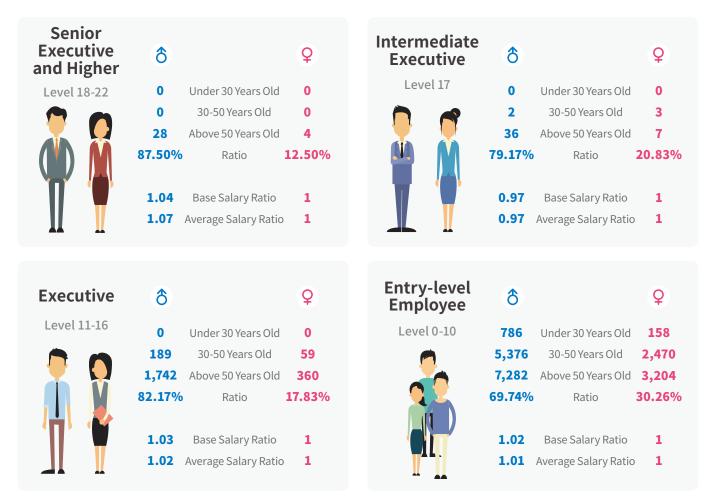




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Chunghwa Telecom understands that the industry competition we are facing now is not only the telecommunications industry, but the changing information and communication industry chain. In the future, the recruitment direction of talents will be based on the large-scale public recruitment method which focuses on various professional fields. We will adopt an external network approach to transform Chunghwa Telecom's talents into an important kinetic energy for the continuous improvement of the next stage.



- 1. All employees are Taiwanese and mainly full-time. Due to the needs of industrial management, we hire 1 contract-based employee.
- 2. For all grades, basic salary is defined as the fixed salary (monthly).
- 3. For all grades, average salary includes fixed salaries and variable portions (including the monthly salary, bonus, etc.)
- 4. Levels of all grades: Basic 0-10; Executive 11-16; Intermediate Executive 17; Senior Executive 18-22.

Human Resource Structure of Honghwa International Subsidiary in 2019

ð		Q
685	Under 30 Years Old	800
2,204	30-50 Years Old	2,303
32	Above 50 Years Old	64
	oyees in this subsidi employees with Tai citizenship.	









14 20

Total 53 persons

Total 34 persons



Gender Equality and Diversity

Chunghwa Telecom places great value on human rights and gender equality. In 2019, female staff accounted for 28.86% of the total, and 27.16% of the managers were women. To conform to the essence of the Gender Equality in the Employment Act, the Company has outlined its sexual harassment prevention policy and established a "Complaint Investigation Committee" that specializes in the handling of employee complaints about work-related discrimination and improper behavior. The investigation committee has 5 members, 3 of whom are female. Our effective control has resulted in no incident of discrimination being reported in 2019.

CHT has done more than comply with the quota required by Article 38 of the Persons with Disabilities Rights Protection Act and have hired more than the required number. In 2019, the number of persons with disabilities hired was 3.74 times of the statutory quota. (quota: 201; actual hire: 751. Where a department or institution employs a seriously disabled person in accordance with the act, the disabled person shall be calculated as two.) We had 49 aboriginal employees on board in 2019. We fully respect their cultures and no violation of work or human rights was reported during the year.

The Only Telecom Carrier in Taiwan with a Union

Chunghwa Telecom is the only telecom carrier in Taiwan with a union established. We have signed a collective bargaining agreement with them which covers an extensive range of issues from redundancy, reward, discipline, promotion to health and safety. This initiative not only complies with local laws and international human rights conventions, but is also a show of our commitment to the protection of employee interests. In addition to the union established by Chunghwa Telecom, employees have also assembled 14 other unions under the organization. In 2019, 99% of employees were union members. A labor director is appointed to sit on the Board of Directors for a workers' representative, through whom workers can more freely express opinions.

Notes: Chunghwa Telecom complies with Article 16 of the group agreement about transfers. If there is a need to transfer a union member due to changes in the organization such as establishment, alteration, merger, and/or closure of a department, the Company will do so only if necessary and will respect the wishes of the member. In addition, all transfers must comply with the "Five Principles" of the Labor Standards Act.







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Open Communication and Grievance Channels

We have open communication channels in place to ensure that employees' needs or suggestions are heard. Any violation or misconduct in the workplace can be reported to the relevant department using the channels provided. There were 25 complaints in 2019, including behavior as disrespect of the CHT system, principles, administrative management, and violation of the employee code of conduct or other misconduct. There were no human rights related cases in 2019.

We hold regular labor-management meetings to maintain contact between employees and the employer. There are 9 representatives from each side, employer and employees. The chair is held by each side in turn. The Chairman and President of Chunghwa Telecom engage regularly with the Chairman of the Union, Directors, and Supervisors in meetings, in person and by telephone. The Chairman of the Chunghwa Telecom Workers Union is entitled to participate in disciplinary review meetings, performance appraisals, and business report meetings to ensure that workers are kept up to date on Company news. In 2019, the Company held 6 nationwide labor-management meetings and 1 extraordinary meeting during which employees and the employer were able to reach consensus on many issues. Meetings for the discussion of particular matters can be convened, or if any change to work conditions is necessary.



The Employee Grievance Channels

- CHT intranet portal: http://eip.cht.com.tw
- Accountable department: Human Resource Division, Head Office (Room 503, No. 21-3, Section 1, Xinyi Road, Taipei City 100)
- Hotline: 0800-080998
- Fax: (02) 2357-0007
- Email: chthr@cht.com.tw

02 Sustainability Value Strategy



Focusing on Employee Training and Development

Our fundamental business focus is "core competitiveness, professionalism, efficiency, and service" and we seek to develop innovative talent through a combination of internal and external training.

We have a comprehensive training system to assist employee development in all dimensions. The system starts with the incorporation of "needs analysis" and "in-depth planning" and is followed by performance assessment and review after the program ends. This systematic approach enhances professional skill and work efficiency, and helps the Company improve its coordination of human resources.



Human Resource Development Strategies

The Chunghwa Telecom Training Institute has devised human resource development strategies based on business focus and talent requirements between 2017 and 2019.



Alignment of training and business development



Alignment of training targets and courses



Mobilization of digital learning



Government-industry-

university-institute

platform



Innovation and Benefits

Digital Classroom

Chunghwa Telecom has introduced an online learning social network (the Digital Classroom) with an e-Learning approach quite unlike that of conventional classroom teaching. In this new learning social network where users may share and transfer knowledge at a lower cost, and with a far better yield of good results. The broadband installation college, for example, is a platform where information such as technical documents, cases, video tutorials, and technical discussions can be exchanged and learned.

Online Broadcast

Online broadcasts can be used to teach topics related to specific work. They are delivered over the internal UC platform, and offer employees a fast and convenient way to gain knowledge and observe new trends. Online broadcasts transmit the experiences of experts to all employees without limit and boost business growth. The topics in 2019 included core business, ICT extended business, business in the new field and new knowledge of management and health care. There were 115 classes with 11,021 participants.

Results

- 1. Provide International public cloud certification training
- In line with the corporate cloud strategy, training and certification mentoring for AWS, Azure, and GCP certificates were organized in 2019 to facilitate different institutes to acquire a total of 194 international public cloud certificates.

2. Improve management cap

• "Manager management seminar" was organized to effectively resolve management issues and promote business development and profit and revenue growths. Quality of communication was enhanced in the seminar to promptly respond to clients' pain points and accurately promote the focused businesses of Chunghwa Telecom. A total of 171 senior managers participated in 2019.

3. New business potentials

- Courses on AI certification and AIoT to strengthen the core competitiveness in AIoT were organized three times in 2018-2019 and cultivated 92 individuals.
- 46 important professional seminars were organized with 3,444 participants, including seminars respectively on 5G wireless technology, IoT development trend and service application, and big data application, etc. Courses of photovoltaic technical training series, business promotion, planning and design, construction and maintenance manpower are totaling 30 classes and 833 individuals.



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Dedicated Training Units

Chunghwa Telecom has founded the "Telecom Training Institute" that specializes in training technical as well as managerial talent in the telecom field to gain more core competitive advantages. A "Talent Development Team" has also been established, with the President as convener, to conduct regular reviews of the planning and outcome of training. This is important to ensure that the training outcome is closely aligned with the operational policy to achieve a "seamless combination of training and practice."

Diverse Learning Channels

To meet the needs of the organization, and the personal interest and even the personality traits of employees, the Telecom Training Institute provides a diversity of learning channels. These help employees develop new indepth professional ability as well as a renewal of their management skills to bring about growth and proper career development. Employees can attend training at the Telecommunication Training Institute during regular hours, in the evening or on holidays. The institute can also dispatch tutors to relevant business units for organized training sessions. The institute offers 8 learning channels: class teaching, distance education, digital learning, mobilization digital learning, direct-broadcast courses, external programs, on-site tutoring, and the digital library.

New Employee Orientation

To provide new recruits with a general understanding of company vision, values and culture and help them adapt to the new criterions and work environment, the "New Recruit Counseling Guidelines for Chunghwa Telecom and Subordinate Institutions" was introduced in 2014 as well as a counselor system and e-Learning audio courses to accelerate the new employees blended into new work.

Recruitment and Development of the New-Generation Talents

Chunghwa Telecom will encounter a wave of senior management retirements. Therefore, in response to business expansion and the rapid development of emerging technologies, CHT is actively recruiting new employees—we plan to hire 1,600 new recruits in 2019. The recruited talents are 1,025 individuals with a 64% of achievement rate. The recruitment objective for 2020 is 1,800 talents. The following measures have been developed as a response to reduce disruption in the transfer of knowledge:

- Recruiting professional talent in ICT, AIoT, 5G application, technology innovation, and other new business opportunities.
- The nurturing of the next-generation talent: The Company introduces new talent-training programs on a yearly basis. It provides employees with professional and diverse training options, and certifies the development of skill.
- Emerging businesses: new ICT technologies are being infused with knowledge from other fields. The Company will focus on training professionals who can adapt and apply their knowledge across several different fields of expertise such as cloud computing, big data, and product packaging to actual practices.







Fair Evaluation

Chunghwa Telecom now applies "Employees Performance Evaluation Guidelines" which are used in the appraisal of employee performance to develop the corporate culture where employees, customers, shareholders, and the Company will all be winners. Supervision will be provided for underperforming employees who will be guided until the appropriate improvement has been made and they are back on track.

CHT conducts performance appraisal at two levels: general staffs and senior managers. Performance appraisal involves a series of face-to-face discussions between employees and line managers at the beginning of a year to set personal goals, and also at mid-year and years end to evaluate the degree of employee contribution to the Company. Performance bonuses and employee remuneration are tied to individual performance.

In addition to linking employees' salary bonus to their annual performance, CHT has established a reward of senior employees, which is payable on a one-year deferred basis and apply to all employees, provided that the employee has a certain standard of continuous service and recent performance appraisal results.

Nurturing of Professional Talents

Chunghwa Telecom is dedicated to providing employees with a diverse learning environment. In 2019, Chunghwa Telecom training expenses exceeded NT\$ 497 million and employee training sessions totaled 960 thousand hours. We encourage employees to commit themselves to long-term learning and we offer education subsidies as much as NT\$ 30,000 per semester. Subsidies were given to 381 employees in 2019 and the Company compensation amounted to NT\$ 5.173 million.

	2017	2018	2019
Total Training Expense (NT\$ thousand)	514,082	502,370	497,901
Per Capita Training (NT\$)	22,889	22,707	22,938
Total Training Hours	974,712	908,316	961,234
Per Capita Training Hours	43	41	44





The Happiness at Work Survey

Since 2011, we have been engaging outside agencies to carry out annual "Chunghwa Telecom Happiness at Work Surveys" on an anonymous basis. This helps us to understand how employees feel about their work and their working status, and are used as a reference for the improvement of management. The survey topics include individual opinions about the working environment, welfare and corporate transformation. By listening to the opinions of the employee, we get to understand their feelings and expectations.

The 2019 "Happiness at Work" survey is in a hundred-mark system. In total, 4,641 questionnaires were returned (21.9% response rate), 4,533 of which were determined to be valid (97.67%). The "Happiness at Work" averaged 83.63, and "Employee Engagement" 91.25. We will continue these surveys and respond to employee opinions.

05 The Creation of Sustainable Value

06 Public Policy Participation

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→ Health and Safety Management

Chunghwa Telecom was the first telecom service provider in Taiwan to adopt the OHSAS 18000 Occupational Health and Safety Management System.

In response to the renaming of and migration from OHSAS 18000 to ISO 45001, as of the end of 2019, a total of 15 branches completed the certification of ISO 45001. It is scheduled to complete the migration to ISO 45001 certification of the 27 branches that are liable to establish an occupational health and safety management system throughout the branches by 2021.

In addition to identifying hazards and assessing the risks associated with telecom operations, the Company has also applied restrictions and enhanced risk control for high-risk tasks, while taking effective precautions to reduce occupational hazards. In addition to complying with safety and health regulations, the Company has also been active in the improvement of the current work environment and takes regular action with regard to safety and health facilities and measures.

We take part in all government initiatives and actively promote a healthy workplace. 21 divisions within the Company have received awards under the "National Workplace Safety and Health Campaign" organized by the Health Promotion Administration, Ministry of Health and Welfare.



Follow the Safety and Health Regulations and Enforce Self-Management

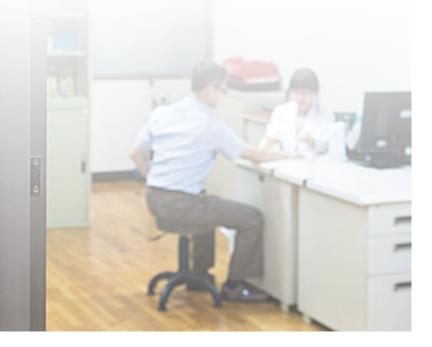
Implement Hazard Identification and Enforce Risk Control

Strengthen both Mental and Physical Health Services

Encourage Participation through Open Communication and Consultation

Continue the Improvement of Equipment and Create a Quality Work Place

Conduct Safety Training Programs to Raise Safety Awareness





03 Material Topics and Impact

The Dedicated Occupational Health and Safety Management Unit

There is "Labor Safety and Health Committee" in institutions at all levels in CHT, the average proportion of labor representatives is 35.64%. Meetings are held quarterly to deliberate, coordinate and make suggestions on labor safety and health issues. There is also "Labor Safety and Health Department", which is responsible for the planning and implementation of labor safety and health matters.

The head office's Labor Safety and Health Committee has 29 members, 10 members are from the labor union, accounting for 34%. 4 meetings were held in 2019 and 8 proposals were presented by the labor representatives, one were related to the improvement of health and safety facilities, three to the refinement of safety and health management, and four was related to employee benefits. All of the above are solved.

The First Telecom Carrier in Taiwan to Receive ISO 45001 Certification

Since its establishment, CHT has always put great emphasis on occupational safety. We implement corporate level health & safety by providing adequate training, instituting control measures, performing internal audits, and conducting on-site inspections, fully implanting corporate's occupational health and safety management. In 2018, CHT's mobile business group receive OHSAS 18001 and TOSHMS certifications, and also receive the ISO 45001 occupational health and safety certification, being the first cellular service provider in Taiwan to obtain international certification!

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Full-Time Physicians and Nurses to Improve Employee's Health Management

To better provide immediate medical assistance and attend to worker health, we engaged 23 full-time nurses and contracted 22 physicians in 2019 for this specific purpose. They were assigned to locations at Xinyi, Aiguo, the Da'an Industrial Park, New Taipei City, Taoyuan, Hsinchu, Miaoli, Central Taiwan, Chiayi, Tainan, Kaohsiung and Pingtung.

The Company has deployed 6 i-med Systems at local customer centers for employees involved in high-risk activities. Blood pressure is measured and employees are given careful health checks before they engage in any high-risk work. This reduces the risk of accidents in high-risk situations.

Critical Issue – COVID-19 Pandemic

In response to the COVID-19 pandemic in the early 2020, an epidemic prevention and response command center was established with the Chairman & CEO as the commander, and external supporting response units and internal epidemic prevention response units were created thereunder. Different levels were laid out with corresponding epidemic prevention measures in accordance with the pandemic's development. To ensure a continual provision of services, all branches stipulated operation plans to maintain services to clients, network system operation continuity plans, and information system operation continuity plans, and other plans for epidemic response.

Epidemic Prevention Measures

• The Occupational Safety and Health Department created materials regarding the latest updates of the epidemic, travel advisories, and epidemic prevention promotion following the epidemic development, which are distributed across the enterprise via multiple channels, including, email, MMS, and announcement on EIP.

Epidemic Prevention Subsidy

- Employees returning from abroad out of the epidemic prevention needs (except for employees traveling to areas that have been declared as travel advisory level 3) are granted with epidemic prevention leave in the duration of home quarantine. As of the end of April 2020, the number of employees granted with epidemic prevention leave for home quarantine is 52, totaled 4,160 hours.
- In compliance with the government's necessary measures for COVID-19 response, which postponed the opening of senior high schools or below, in the event of any employee with the need of caring for school children at age 12 or below, the employee or the spouse may apply for "epidemic prevention childcare leave" in the duration of 11th to 24th of February. The leave is available without pay and would not affect the full attendance and bonus thereof, nor did it count as personal leave/sick leave thereof. The number of employees applied for such leave is 123 with a total of 3,510 leave hours.

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Reducing Occupational Hazards

The Chunghwa Telecom "Work Accident Guidelines" contain detailed procedures for assessing occupational illness. Employees suspected of having become ill as a result of their occupation are assisted with an application for verification at the local municipal/county/city authority, in accordance with the "Protecting Workers from Occupational Accidents Act." We manage risks at the source, by making sure that construction risks are under control from the early design stages of a project. The line construction management system has been amended with respect to highlighting high-risk operations as well as risk assessment information to ensure operators are able to identify potential risk in advance.

All high-risk operations are subject to approval by the ICT. Workers are also required to take site pictures with handheld devices and upload them to the monitoring system so that precautionary measures can be identified and taken to prevent



such accidents as falls, oxygen deprivation, etc. To promote employee awareness and safety and health skills, we organized 132 training sessions in 2019 and there were 7,597 enrollments. Among which, the enrollment for first aider training is 615 with a total of 5,745 hours, and that for AED training of Taipei City is 838 with a total of 1,676 hours.

The Company encountered 19 cases of occupational hazard in 2019 (incidents occurred on the way to and from work not included), 10 in traffic accidents, 3 trips, 2 falls, 2 collisions, 1 clamp, and 1 struck by falling objects. To raise employee awareness of traffic safety and reduce the occurrence of traffic accidents, Telecom Training Institute is tasked with the preparation of e-learning materials concerning traffic safety for employees to learn and take tests online. Employees are constantly being reminded at the Occupational Safety and Health Committee meetings, work safety meetings, and training sessions to exercise greater attention to personal safety and safe driving. Throughout 2019, a total of 4 major occupational accidents occurred to contractors of Chunghwa Telecom, of which 3 cases were falling and 1 case electrification, leading to a total of 4 individuals injured.

Health Promotions for Senior Employees

- Health checkups: The Company provided checkup services specifically targeted at senior employees, including carotid duplex and echocardiography for the risk of ischemic stroke, coronary artery narrowing and incomplete heart valve closure, as well as fundus photography for checking macular degeneration, retinal vessels and glaucoma.
- Health promotion lectures: A health manager was invited to talk on "osteoporosis" for physical health maintenance. The Company also invited a dietitian from Chi-Hsin Health Clinic to talk about "eating correctly to prevent cardiovascular diseases," and "maintain your bone and muscle – the elegant figure for middle-aged individuals," emphasizing the importance of health planning towards the maintenance of bodily functions.
- Others: As a countermeasure to influenza outbreaks, Chunghwa Telecom subsidized influenza vaccination for 1,821 employees.

National Fitness Program

In 2019, the Sports Administration of the Ministry of Education cooperate with Global Views Monthly to organize National Fitness Program, 177 employees from CHT Xinyi Park signed up to learn more about fitness. The program included body measurements (height, weight, waist line, hip line, muscle mass, body fat, protein/mineral levels, and degree of obesity), muscle strength training (grips), flexibility training (forward flexion exercise), and cardiorespiratory fitness (knee-ups), designed to help employees learn more about their health and absorb new knowledge about sports.



03 Material Topics and Impact

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The "eSafe Wizard" App

As part of our effort to mobilize management, the "eSafe Wizard" app allows employees and contractors to report safety violations, apply for operation permits, and acquire knowledge of occupational safety and health. The app also allows us to remotely perform spot checks on safety compliance, moving the entire management process onto the cloud. It is completely paperless, instantaneous, and highly effective. The app is currently promoted across all institutions of Chunghwa Telecom, while the technology is shared to other domestic enterprises as a gesture of goodwill in exercising our corporate social responsibility.

In 2019, with the "eSafe Wizard" app, combined with the mobile management via cloud technology, we achieved 100% in required permit application and hazard notification for operations such as hot work, work aloft, excavation, power and fire protection interruption, etc.

		2017			2018			2019	
Injury Rate (IR)	0.12	0.16	0.13	0.13	0.25	0.16	0.13	0.05	0.18
Occupational Disease Rate (ODR)	0	0	0	0	0	0	0	0	0
Loss Day Rate (LDR)	40.41	3.31	29.86	80.27	7.9	59.64	31.45	2.32	33.77
Absence Rate (AR)	0.30	0.70	0.41	0.37	0.79	0.49	0.31	0.75	0.44

1. Injury Rate (IR) = (Total number of injuries/Number of hours worked by all employees) x 200,000

2. Occupational Diseases Rate (ODR) = (Number of occupational diseases/Total work hours) x 200,000

3. Lost Day Rate (LDR) = (Total loss of work days/Total work hours) x 200,000

4. Absentee Rate (AR) = (Total number of absent days/Total number of man-days) x 100%

5. Days absent: paid and unpaid personal leave and sick or extended sick leave, excluding official leave or leave due to workplace injuries.

6. Total working hours: number of employees across branches imes working days imes 8 hours – leave hours + overtime hours

7. Including traffic accidents during commute.

Item	2019 Contributions
Health Examination of Employees and Dependents	 The Company offers much better care than required by law and employees are given the choice of various health checkup packages. A total of 20,962 (99.02%) employees had checkups in 2019. Family members are also entitled to checkups at the same rate, and a total of 4,150 persons participated in 2019.
Free Influenza Vaccination	• Free influenza vaccination is available for all employees who fit the requirements for vaccination at public expense. Registration can be done online and 1,711 employees were vaccinated.
Employee Assistance Program (EAP)	 CHT was one of the largest corporations in Taiwan to start promoting the Employee Assistance Program (EAP) since 2007. The EAP carries out 5 consultation sessions each year, in which outside experts are contracted to help employees resolve their legal, medical, family, workplace, and stress problems. Case managers made 25 visits and completed 375 service sessions in 2019.
Employee Health Promotion	 A total of 9,583 employees participated in 149 health seminars. 79 employees participated 2 sports competitions, and 8,607 employees attended 79 educational trips. Health examinations were given to 1,510 employees in 16 sessions and 18,437 employees participated in 258 large-scale events. The Company published two health-related articles each month about the concept of disease prevention.
Employee Cafeteria	 Our employee cafeteria offers a diverse range of nutritionally balanced meals to choose from. All food suppliers are subjected to rigorous review to ensure the safety of food served to our employees.



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A Safe and Healthy Workplace

CHT considers its employees' health to be a valuable company asset. Providing a safe and healthy workplace is a basic requirement to our employees. Apart from a wide range of benefits, including health checkup, keynote speeches, and promotional activities, we also commit ourselves in the promotion of sports in workplace and in the support to sports industry. In 2019, we were recognized by the 4th Exercise Enterprise Certification and by the first prize of the 1st "CHR Awards" of Common Health Magazine. In 2019, we spent NT\$ 80,313 thousand on employee health care.



Item	2019 Contributions				
Employee Health Service	 Provide employees health consultation via online or phone appointment. Physicians visited the plants 35 times a month. Sessions were for 3 hours and each patient was allocated 30 minutes. Healthcare personnel use the "Employee Health Management System" for the analysis and evaluation of health records. Where necessary, extra consultations can be arranged between the physicians and the employees for proper guidance and healthcare. Thirty-minute medical consultation with a physician (30 minutes / per person) 2,792 420 6,305 				
Healthy Workplace	 The noise level, lighting, temperature, humidity and air quality of our offices is tested regularly. The offices are also cleaned and maintained on a regular basis to ensure workers have a comfortable working environment. Furthermore, all offices feature ergonomic chairs, natural ventilation, indoor plants and other elements of a healthy work environment. 				
Flexible Working Hours	 Chunghwa Telecom provides two flexible working hour sessions in the morning and afternoon: 8:00~9:00 and 17:00~18:00. 				
Epidemic Prevention Leave	 During the 2020 COVID-19 epidemic prevention period, 52 employees granted with epidemic prevention leave for home quarantine, totaled 4,160 hours. The "epidemic prevention childcare leave" is available without pay and would not affect the full attendance and bonus, nor did it count as personal leave/sick leave . 123 employees applied for such leave with a total of 3,510 leave hours. 				
Balancing Work and Life	• Chunghwa Telecom has 30 hostels that provide travel accommodation. An annual travel subsidy of NT\$ 8,000 encourages employees to achieve a balance between work and life.				
	of NI\$ 8,000 encourages employees to achieve a b	alance between work ar	id life.		



→ Building a Happy Business

CHT regard employees as important assets. We offer a commitment to "Peace of mind" to our employees, and refrain from making layoffs and salary reductions.

	ltem	Activities and Description	Number of Participant / Beneficiaries	Contribution / Supplement
"	Maternity Allowance (Company Issued)	We offer a 6-month maternity allowance in compliance with the Employment Insurance Act. CHT also offers additional monthly allowances totaling half the sum assured under the Labor Insurance Scheme.	129 persons	NT\$ 17,069 Thousand
	Childcare Allowance (Company Issued)	Employees with children aged 0-6 years old will automatically receive a childcare allowance of NT\$ 5,000 per year.	3,475 persons	NT\$ 14,432 Thousand
×	Sports Activity	Regional activities include 98 road running events, 164 hiking activities, 116 ball sports activities and 1,648 other activities (e.g. stair-climbing, health exercise, strolling, and fun competitions).	67 thousand persons	NT\$ 11,691 Thousand
S	ESOT	Improvement of employee welfare, enhancement of employee coherence, sharing company achievements and the establishment of an employee stock ownership committee to guarantee the quality of life after retirement or resignation.	About 18 thousand persons	NT\$ 2.3 Thousand/ month per person
	Dependent Education Subsidy	Twice a year (two semesters).	25,224 persons	NT\$ 145,400 Thousand
Ö	Wedding Subsidy	A wedding subsidy is available for employees who are to be lawfully married.	224 persons	NT\$ 560 Thousand
Č	Childbirth Subsidy	Employees or their spouses are eligible for a childbirth subsidy.	381 persons	NT\$ 953 Thousand
ģ	Funeral Subsidy	A funeral subsidy is available in the event of the death of a parent, foster parent, step-parent, the spouse or a child of an employee.	832 persons	NT\$ 4,160 Thousand
K	Recreation and Sports Space	Includes an integrated stadium, swimming pool, tennis, badminton, basketball, and table tennis courts, multi- functional event space, karaoke room, and employee dormitories.	Total 13,10	03 square meters

Note: Welfare is provided for employees of Chunghwa Telecom, but not for those of subsidiaries.

Retirement Benefits

Employee requests for retirement are processed in accordance with the "Chunghwa Telecom Employee Retirement Pension and Separation Guidelines," the "Labor Standards Act," and the "Labor Pensions Act."

- The Labor Standards Act: The Company makes monthly pension contributions of up to 15% of an employees' monthly salary to the pension fund. This fund is held under the auspices of the Labor Pension Supervisory Committee. The current balance of the pension fund account is 39.6 billion.
- The Labor Pension Act: The Company makes monthly contributions of no less than 6% of an employees' monthly salary. These contributions are deposited in the employees' pension account held by the Bureau of Labor Insurance of the Ministry of Labor, in accordance with the Contribution Rate Sheet approved by the Executive Yuan.

Note: Monthly pension contributions were made in accordance with the "Monthly Contribution Wages Classification Scheme" published by the Ministry of Labor, subject to biannual adjustments.



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Better Maternity Benefits than the Legal Requisites

We have been implementing an unpaid childcare leave system since 2006 to help employees juggle their attention between work and family. Chunghwa Telecom is required, under the Employment Insurance Act, to pay a six months maternity allowance to employees who give birth. Female employees who have taken this leave are further entitled, under company policy, to receive an additional monthly allowance of half the sum assured under the Labor Insurance Scheme during child-care leave, for a period up to two years. Employees of Chunghwa Telecom are also entitled to other privileges such as family care leave, paternity leave, menstrual leave, and a nursery room service, as well as epidemic prevention childcare leave pursuant to the government's epidemic prevention policy. In 2019, 88 employees applied for unpaid child-care leave; 129 employees applied for child-care leave allowances. NT\$ 17,069 thousand was paid out as child-care leave allowances, an increase of NT\$ 2,085 thousand over 2018.

Year	Item	Male	Female	Total
	The Number Qualified for UPL for Raising Children 2019 (A)	887	414	1,301
	Number of Applications for UPL 2019 (B)	14	74	88
2019	Application Rate for UPL (B/A)	2%	18%	7%
	Number of Expected Reinstatement 2019 (C)	17	56	73
	Number of Applications for Reinstatement 2019 (D)	17	65	82
	Reinstatement 2019 (D/C)	100%	116%	112%
	Number of Reinstatement 2018 (E)	22	52	74
2018	One Year Retention after Reinstatement 2018 (F)	20	50	70
	Retention Rate 2018 (F/E)	91%	96%	95%

1. The number of employees entitled to apply for a parental leave of absence in 2019 (A): calculated as employees who had applied for maternity leave and parental leave in 2017-2019.

2. The number of expected reinstatements 2019 (C): The number of employees who applied from 2017 to 2019 and should be reinstated in 2019.

3. The number of actual reinstatements 2019 (D): The number of employees who applied from 2017 to 2019 and were reinstated in 2019.

4. Reinstatement rate: (actual number of reinstated employees that year/number of employees who should have been reinstated that year) × 100%

5. Retention rate: (the number who continued working after reinstatement/reinstated number for the previous year) × 100%

To help employees adapt to life after retirement, the Telecom Training Institute organized a series of "Retiree Adaptation Courses." 13 sessions were held in 2019 for audiences totaling 636. Furthermore, a donation of NT\$ 4.5 million was made to the "Chunghwa Telecom Retirees Association" for various activities, and NT\$ 1.5 million for the organization of travel events. A further NT\$ 300,000 was donated for a Chinese New Year banquet held for volunteers.

To facilitate the transfer of knowledge and experience, we have established a set of "Consultant Recruitment Guidelines" and retired employees engage in our endeavors to maintain continuous growth. Consultants can have a paid or honorary role. Executive vice presidents and above, and heads of first-grade institutions, may be hired by Chunghwa Telecom as paid consultants after retirement. Paid consultants shall serve a term of no more than one year, and assume honorary roles from the day after the one-year period has expired.





Human Rights Value Protection

We proactively monitor and protect human rights. We respond to the UN Declaration of Human Rights and the ILO Convention on the elimination of all forms of discrimination and the prohibition of forced and child labor. We also respond to the UN International Covenant on Civil and Political Rights and the International Covenant on Economic, Social, and Cultural Rights, dedicating to promote human rights awareness and assure respect and fair treatment to all stakeholders.

CHT is a member of the International Telecom Union and we fully comply with International Radio Regulations. The regulation concerning: freedom of communication, transparency in global roaming charges and competition, support of Telecoms in developing nations, telecom services for persons with disabilities and the freedom of speech over telecom networks.

In addition, we support the UN Guiding Principles on Business and Human Rights by conducting a human rights due diligence investigation and make sure that each human rights issue in the operational value chain is evaluated and we maintain all risk at a minimum level.

Note: Human rights issues include anti-discrimination, gender equality, freedom of association, collective bargaining, child labor, forced or compulsory labor, and aboriginal rights.

2019 Value Chain Human Rights Evaluation Results

Subjects of the Value Chain	Location / Amount	Evaluation Mechanism	Evaluation Percentage		Description / Boosting Mechanism
CHT owned institutes at 1 to 2 lower levels	28	 Labor-management meeting Collective agreement Workers' Union meeting Annual human rights event inspection 	100%	2.1%	 Some institutes were in violation of regulations and legislation and corrective measures had to be taken. We continue to protect human rights through the Workers' Union and Collective Agree-
Subsidiaries	19	 Annual CSR implementation inspection 	100%		ments.
S Re-investment Companies	7	 Annual CSR implementation inspection 	100%	7.6%	Some institutes were in violation of regulations. Suggestions for improvement have been provided and will be tracked and managed continuously.
Upstream and Downstream Suppliers	Tier 11,573Critical Tier 1133Critical Tier 228	 CSR survey inventory CSR second party audit Occupational health and safety audit 	100%	0%	 Some suppliers had violated the labor laws and regulations. Continue to follow-up of sup- pliers with identified risk to see if improvements have been made through Supplier Conference and other chan- nels.
The Public	All consumers	 Diverse compliant channels (including discrimination and harassment) Satisfaction survey Personal information and privacy protection inspection Minority group service mechanism 	100%	0%	 No discrimination or harassment, or any invasion of CHT customer privacy or misuse of personal information in 2019. Continue to promote the 5I SDGs Initiative to ensure information equality among the groups.



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Human Rights Material Risk Issues



Local Human Rights

To fulfill the concept of anti-forced labor and appropriate working environment, we required the bidders to sign a "Declaration of Minerals as Conflict-Free" during procurement. We evaluated the suppliers to determine if raw materials derived from human rights high-risk areas like the Democratic Republic of the Congo were being utilized to avoid harm to the basic human rights of local residents in places where we provided ICT products and services. We depend on demand and require the suppliers to provide certification of material resources, third-party verification or accepted auditing to confirm no related violations.

We also required that all suppliers complied with the "Restriction of Hazardous Substances" Directive" (RoHS) to prevent hazardous substances from the source endangering local employees, the environment or customers.



Information Equality

CHT is creating a free and open information sharing environment without technological boundaries that can be shared by everyone. Such a system inherits culture, extends education, promotes industry, and upgrading art with a connection to the universe of the Internet. Digital technology can be beneficial to everyone irrespective of age, social standing, wealth, geographical location, or education.

We base our approach on the characteristics of the ICT industry and the spirit of "value is where the responsibility lies," in our work with the communities in Taiwan. Our main objective is to "minimize the digital divide and create digital opportunities," CHT watches the trends of this digital divide and offer solutions that facilitate social innovation and digital inclusion. We spare no effort in "corporate volunteer," participate in community services, and proactively assist communities in the creation of digital opportunities.



We use the Occupational Health and Safety Management System (OHSAS 18000/ISO 45001) to avoid potential risk and have systematically fulfilled employee safety and health management. In addition to compliance with the safety and healthrelated regulations toward high-risk tasks, we have also enhanced risk control. We continue to improve the working environment and act in regards to safety and health facilities and measures to actively ensure employee protection.

Sometimes customer service personnel encounter irrational requests and even personal abuse from customers in the provision of our services. We established an SOP for employee response and acted at a critical level in certain circumstances. Legal assistance can be authorized to aid in the event of serious offenses and to prevent illegal practices. CHT adopted the ISO 10002 quality management system in 2011 and have a certified and flawless customer service procedure and management mechanism in place. We regularly offer pertinent training courses in customer relations, the management of emotional stress, and occupational hazard prevention. While building up professional capability, we positively avoid pressure to mental and physical health problems on customer service personnel. 9 courses were given, totaled 2,176 hours in 2019.

Customer Human Rights

Due to the nature of our industry, in addition to establishing information security management applicable to the enterprise operation, we also implement measures to safeguard our customer's personal information. We implemented information security in compliance with the international standards ISO 27001 and BS 10012 and carried out regular supplier auditing and supervision through employees or a third party. We also carried out vulnerability scanning and the testing of all equipment and software from outside suppliers to ensure there were no back-doors or malware.

Besides acquiring the customer's agreement before the collection of any personal information, we established the internal "Security and Safety Principle of Customer Information Re-use." Personnel need to make formal application and receive managerial approval before accessing to the advanced information security system. The system itself not only supervises and records employee operations but also only reveals the number of customers under certain conditions without touching detailed information. Related information also complies with the principle of "no names are revealed" to prevent the downloading of personal information and avoid leakage or disclosure.

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03 Material Topics and Impact

Safeguarding Consumer Rights and Interests

Digital Transformation of Diverse Virtual and Physical Channel Services

Chunghwa Telecom values consumers' opinion. In addition to conveying technical features of the products and services we offer; we look at the matter from the point of view of the consumer. We provide consumers with the most comprehensive, high quality and efficient services putting a wide and diverse range of service channels at their disposal. By the end of 2019, we had 459 direct physical channel service stores, and 255 franchised stores, a total of 714 service outlets that provide convenient service for all consumers in cities, or even in remote areas in Taiwan.

Ethical Marketing and Information Transparency and Friendliness

We provide a handbook about products and services for consumers that details product characteristics and applications, consider the negative aspect of overuse, and has friendly reminders provided while marketing. In addition, Chunghwa Telecom has set up the "Channel Sale Support Items Management Guideline" and "Channel Sales Support Items Management Implementation Procedures" to make the display of sales support items and operation management consistent throughout all the service and business locations. This ensures a positive service environment for consumers. These are vital for maintaining a superior and professional image as well as the service quality at Chunghwa Telecom. No violations of health and safety and product labeling was reported in 2019.

Green Services with Environmental Protection and Innovation Combined

In 2018, telecom combinative stores were established in Zhongli, Miaoli and Hsinchu, including cafe, 3C and an experimental display. The green stores' capabilities were also developed and energy-saving household appliances such as electric scooter, TV, refrigerators, and air purifiers, promoting green business development and offering customers the one-stop shopping and whole-new store service experience.



Category	Description
Customer service Kiosks	These serve as the "Database" for business and engineering-related information. When new information is received, it will be verified according to an SOP. Afterward, an FAQ will be further drafted and uploaded to the customer information station for use by the Chunghwa Telecom customer service personnel (at service outlets and call centers) and the Internet counter.
Consumer Hotline	Provides complete information on the features of products and services, and related special offers.

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Proper Management of Personal Information

Pursuant to the pertaining laws, regulations, and international standards, the management system for personal and private data protection and "Privacy Policy" are established. Meanwhile, incorporating the "Privacy by Design" in the EU GDPR, SOPs and dedicated departments are in place. Rigid protection measures and secure environment are created to avoid theft, tampering, or illegal use of clients' data in line with the strict requirements of competent authorities. In addition, trainings on relevant regards are organized for our personnel.

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We continue to better our operating procedures to ensure privacy protection security measures across all elements. All KPIs are reviewed regularly. We are open to auditing, internal and external, and pass the administrative inspection by competent authorities annually, offering our consumers a better cybersecurity and privacy protection. In 2019, there were 3 complaints about alleged information leak, 9 cases fewer than those in 2018. Such cases accounted for only 0.0000085% of our customer service hotline. After checked through all available channels, none of them were proved to be of a violation of relevant regulations.

Chunghwa Telecom Management Mechanism for Personal Information

Category	Description			
	 Personal data inventory and privacy impact analysis will be conducted prior to launch of a business. "Personal Data Collection Notice" is communicated explicitly via service websites, apps, stores, and Customer Service Hotline to individuals. The data collected are used in line with the specified purposes while users have right to access categories and methods of collection, processing, and use of the data thereof and the disclosure of such to a third party by Chunghwa Telecom as well as rights exercised by clients. Collection, storage, processing, and use of privacy and personal data are conducted within the scope of specified purposes and managed by Chunghwa Telecom itself, which shall not disclose such to a third party via exchange, lease, or any other means. In the event of working with a third-party service provider, technologies such as deidentification and pseudonymization, or statistics or tendency that renders deidentified results are employed in data exchange. Where it is stipulated by the laws or regulations (e.g. to further public interest or to prevent material harm on the rights and interests of others), we shall provide necessary information accordingly in cooperation with the government and law enforcement agencies as follows: 			
Collection / Processing / Usage	1. In response to the COVID-19 pandemic and the epidemic prevention needs of the government since January 26, 2020, Chunghwa Telecom acts in compliance with "Communicable Disease Control Act" and "Special Act for Prevention, Relief and Revitalization Measures for Severe Pneumonia with Novel Pathogens." To advance the public interests, the telecom service providers in Taiwan are liable to provide necessary information in line with the regulations to facilitate enforcement of home isolation policy and prevent disease spread. With a rigid data security, Chunghwa Telecom deletes and keeps no record of data upon case closure for the privacy of its clients.			
	2. Where the government or a law enforcement agency requests or inquires access to information of clients for the protection of public safety and against crimes, in compliance with the "Directions Governing Telecommunication Enterprise's Handling of Inquiries about Data of Telecommunication Users by Relevant Agencies (Institutes)" and "Directions Governing Telecommunication Enterprise's Handling of Telecommunication Records by Relevant Agencies", Chunghwa Telecom shall provide information accordingly to the government or law enforcement agency after a rigid examination.			
Personal Rights	• Pursuant to the Personal Information Protection Act, customers are entitled to request copies of their personal information, opt out of marketing communications, terminate contracts, and request deletion of their personal information.			
Customer Service	 Chunghwa Telecom member services, all customer service hotlines and digital mobile products have been certified under BS 10012. Customer service operations are carried out according to the "Customer Service Department Personal Information Protection Manual." Proper awareness is promoted regularly and detailed records are kept for future reference. A personal information incident procedure has been in place that requires the customer 			
Control	service center to handle all leaks of personal information in line with the "Customer Service Department Personal Information Incident Procedure Handbook."			

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Refined Customer Service

Chunghwa Telecom provides services which are refined, thoughtful and professional to build warm atmosphere around customer relations. We use big data analysis to learn the true needs of customers so that we can offer thoughtful and customized services and products. In 2019, CHT was crowned the Top Prize in the Telecom Category" of the 2019 Five-Star Service Awards presented by Global Views Monthly, "Best Smart Customer Service System Application" and "Best Enterprise in Service Innovation" from the 2019 Customer Service Excellence Awards (CSEA) of TCCDA, and Honghwa Subsidiary was given the "Best Telemarketing Team" award and the "Best Training team." We also ranked as the No. 1 "4G service provider" in Next Magazine's 16th Annual Outstanding Service List in the same year.

CHT's positive approach cultivates both favorable impressions and brand loyalty. We set high standards for our customer service hotline. To ensure quality service, we sought multiple international certifications, including ISO 9001, ISO 10002, BS 10012, and ISO/IEC 27001. In recent years, we have been using big data analytics to identify customers' concerns and to improve the overall user experience. Through sincere communication and system improvements, we are able to create additional value for our customers.





Chunghwa Telecom Customer Service Mechanism Overview

ltem	Description			
Customer Service Location / Size		any has 15 customer servic er of customer service pers		
Multi- Channel Customer Services	Dr. Q Fan P	lia, "Chunghwa Telecom age" mer service center	 Mobile customer service Mobile App SMS 	e center
Training	devotion to Service Impl cultivating a in Banqiao, services. CH requirement	the provision of the mos rovement Class" and "Cus pproximately 315 seeding Taichung, and Kaohsiung T holds a very high stan of tone and manners of	t thoughtful services. In 2 stomer Service Philosophy personnel in the Chunghy have effectively inspired dard for customer repres speech, we place even mo	tomer-centric approach and 2019, Customer Journey and 7 Class," 10 sessions in total, wa Telecom training facilities the employees for customer entatives. Besides the basic re omphasis on professional
Result	combined.	na competence. In 2019 at	one, 5,885 employees rece	ived 128,000 hours of training
Result	0	Total Participants	one, 5,885 employees rece Total Training Hours	
Result	combined.	•		ived 128,000 hours of training
Result	combined. Year	Total Participants	Total Training Hours	ived 128,000 hours of training Average Training Hours

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Commendation for Best Customer Service Personnel

To inspire passion and professionalism among customer service officers, we reward customer service personnel who receive praise from customers, and accept these credits as part of their performance appraisal as an excellent service quality. Meanwhile, a "Service Excellence" section has been created on the Intranet to publish cases of excellent service for personnel to share, learn and download.



KPIs for Customer Service Hotline

In 2011, Chunghwa Telecom became the telecom carrier to have all its centers certified for the "ISO 10002:2004 Customer Complaint Management System." The Company views customer complaints as opportunities to make ongoing improvements. The resolution of customer complaints and dissatisfaction is rule-based and they must be settled within 3 working days. This approach ensures the continuous improvement of service quality. In addition to the customer service hotline, consumers may also use the corporate website or Representative Line authorized by the President (02-23446789) to raise complaints directly to the assistance of the senior executive.

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КРІ	2017	2018	2019
Customer Service Response within 20 Seconds	72.26%	73.42%	73.37%
Service Satisfaction (5-point scale)	4.68	4.71	4.74

Customer Satisfaction Survey

We conduct a broad variety of satisfaction surveys to identify the issues of most concern to consumers and their expectations. We use these findings to guide future improvements. After each survey, the opinions and suggestions are conveyed promptly to product or business personnel (including Risk Management and the Public Relations Departments) using the consumer feedback system. Furthermore, consumers' opinions are brought to the attention of the senior manager of the product and customer service departments for discussion at monthly meetings to ensure that the consumers' expectations receive proper consideration.

Regarding the IPA (Importance-Performance Analysis) items belonging to the fourth quadrant (high importance and low performance) after a review of the results of the annual satisfaction survey, we will request that the relevant functional units conduct further analysis and propose measures for concrete improvement every year. There will also be a follow-up in the next quarter to keep track of the progress of any corrective action found necessary.

AI Customer Service Chatbot

Designate an **external market survey company** to conduct consumer satisfaction survey Survey Result (10-point scale)

Large Enterprise	8.98
Small and Medium Enterprise	8.68
General Customer	7.79

In 2017, we created the "AI Customer Service Chatbot," which is 100 % in-house developed by CHT Telecommunication Laboratories. Customer representatives took on the role of "robot trainers," transforming massive yet disorganized customer data into useful and systematic information in the AI knowledge base. Developers also designed various customer interaction scenarios to fine-tune the chatbot's machine learning process. The goal is to offer 24/7 real-time customer service, providing users with useful information and solving basic issues that might arise.

A preliminary version of the chatbot was launched in 2018. The text-based customer service robots for fixed line and for data broadband business came online in succession in 2019, offering innovative functions like replies rich in texts and graphs, OTP authentication module, inquiry of personal information, tips for business opportunity referral, batch phrase import, and CHT App simultaneous authentication interface. The incoming calls for customer service in 2019 totaled 410,000 calls, of which service completion by robots were 290,000 calls, achieving a significant result of a 70% completion rate and a 97% AI recognition rate.



Total Coverage of Free 4G Telecommunication in Remote Areas

We are constantly expanding our mobile network. We have the most 4G cell towers and the highest 4G signal coverage in Taiwan. According to test results published by the government, our network speed is the fastest across all 22 administrative districts in Taiwan. Our network quality has been unanimously commended by domestic and international mobile analytics organizations, including OpenSignal "top 4G download speed" and "best overall download speed" and Speedtest "fastest mobile Internet speed in Taiwan".

As always, customer satisfaction is our top priority. We will continue to improve our mobile network to provide customers with top-notch services. To ensure the equal sharing of information, in addition to a positive strengthening of mobile Internet quality in populous metropolitan areas, we have paid more attention to signal coverage in remote areas. We have achieved 100% total 4G coverage in all towns, and continue to go deep into the mountain areas and off-shore islands. Specifically, the coverage in rural areas has reached 98.06%.

To promote equal digital rights, we support the "DIGI+ Program" initiative introduced by the Executive Yuan. We plan to increase 1Gbps network coverage to 90% by 2020, 2Gbps network coverage to 90% by 2025. Providing ultra-broadband Internet in remote areas to balance urban-rural development, encouraging innovation in the digital economy, creating value added in the industry, and, in turn, stimulating overall economic growth. In 2019, we invested NT\$ 160 million in 102 network improvement projects, and the following projects were successfully completed: 1Gbps network speed across all townships, 100 Mbps across all villages, increasing Wi-Fi hotspot bandwidths, improving 4G cell towers in rural areas, etc.

"Pinnacle of Mobile Communication for Mountaineering" -Yushan North Peak Cell Site Online

To enhance the quality of mobile communication coverage in the region of Yushan National Park and along the mountaineering routes for the purpose of elevating the efficiency emergency rescue as well as the safety for climbers and conservation rangers, Chunghwa Telecom has been proactively set up a co-constructed mobile communication cell site at the Yushan North Peak pursuant to the policy of NCC since 2012.



After the Yushan North Peak Cell Site came online, the signal coverage along the Yushan mountaineering trails, including the important spots such as the trailhead, the Main Peak, and the

North Peak, is strengthened while beneficial to the communication quality in 5 emergency shelters across peaks of Yushan, the Batongguan Historical Trail, and Paiyun Lodge. Thus, it not only provides cellphone positioning and emergency calls needed during emergency rescue, but also makes available the Public Warning Cell Broadcast Service (CBS) and "112" emergency call service.

In addition, Chunghwa Telecom, together with Yushan National Park Headquarters, plans to set up 250 mobile communication service signs along the Yushan mountaineering routes and important spots, so as to fulfill the needs of cellphone communication of mountaineers and emergency relief and rescue, which is a testimony of Chunghwa Telecom sparing no effort in network construction and its commitment to elevate the mobile communication quality in the mountains.

Video 🔼

Expand Wireless Hotspots

We have also supported the government initiative for the promotion of free wireless Internet services nationally. Through a reasonable Wi-Fi rental package available, as well as a robust user authentication platform and a nationwide maintenance/monitoring system, we have helped the government deploy free Wi-Fi hotspots nationwide. By the end of 2019, we had installed more than 53,000 public Wi-Fi hotspots, giving users access to stable broad-bandwidth in a densely covered Wi-Fi service.

Our contributions to social events in 2019 included working with local county and city governments to provide Wi-Fi hotspots and enable Internet access at festive gatherings and international sports events. We installed 15 hotspots for the 2019 Sea of Flowers in Xinshe, 58 hotspots for New Year's Eve festivity, 116 for the Lantern Festival and about 48 for other activities. The Company participated in 19 festive occasions, built 237 hotspots in total, and spent more than NT\$ 2 million.



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Enhanced Disaster Response and Communication Coverage

Chunghwa Telecom continues to install repeaters, backup wireless routers, and backup power supplies to increase reliable transmission capacity in remote areas. By increasing the capacity of backup batteries to more than 72 hours, the Company ensures that residents in remote locations can stay connected even when main power has been disrupted by a natural disaster.

Item	Description
Responses Measure	We conduct annual emergency drills for a wide number of different events, from the coordination of network resources and equipment to emergency repairs. Our base stations have been deployed in a diversified manner and are covered by robust backup plans so that failure of circuitry, power or equipment at any base station will not disrupt the operation of other nearby base stations.
Occurrence of Disaster	If communication is severely disrupted in the unfortunate event of a natural disaster, we take contingency measures, that depends on the actual circumstances, to maintain communication between the disaster locations and the outside world. These can include microwave radio, satellite transmission, portable base stations, etc.
Special Cases	Basic communication service is key to emergency rescue in the mountains. To meet mountaineers' need for emergency communication, we have launched the "Skynet Project" jointly with the Forestry Bureau in 2017, constructing nearly 3,500 cell sites across 149 popular mountaineering trails in the 15 cities/counties in Taiwan to better the communication quality in rural areas and as the most steadfast backing for mountain rescue.

Disaster Report and Upgraded Safety

In efforts to minimize the impact of disasters by prompt messaging, the Chunghwa Telecom self-developed "Emergency Response SMS System" sent out more than 420,000 SMS alerts in 2019, and apply to Directorate General of Highways' "Traffic Conditions Alert System," and Atomic Energy Council's periodic "Nuclear Safety Drills," and the National Fire Agency's disaster prevention exercises, successfully playing its part in disaster prevention information notification.

In addition, a "Public Warning System" (PWS) has been established to support the national policy of emergency message dissemination about typhoons, earthquakes, thunderstorms, landslides, roadblocks, reservoir discharge or an outbreak of disease, fast and correctly to specific regions simultaneously, assisting government agencies and the general public improving their disaster prevention awareness and capabilities. As long as a mobile phone is open to the PWS function, all our customers will receive messages about disasters.

The PWS issued over 8,000 times of emergency warnings across Taiwan in 2019. In the event of Nanfang'ao Bridge Collapse, emergency evacuation notice was broadcasted via the PWS, thus effectively assisting the government agencies in the major tasks of emergency notification for disaster relief.

Major Service Interruptions in 2019 and Countermeasures

- 1. Description of the interruption: The obstacle with 5ESS switch system of Madou, Tainan affected the local call service of 18,000 households.
- 2. Reason for the Interruption: The obstacle with the hard drive of the switch system led to an anomaly in the system operation.
- 3. Improvement measures:
 - Faithful execution of monthly backup of the switch system in case of emergency
 - Improvement of the maintenance mechanism with the switch system to shorten the time for obstacle removal
 - Utilization of decommissioned IDC for on-the-job training to improve personnel's emergency response
- 4. Implementation status:
 - The switch system of Madou, Tainan replaced
 - . Continuous enhancement of maintenance measures and promotion for preventive centralized monitoring
- 5. Outcomes:
 - Average annual interruption frequency lowered from 0.0016 per user in 2018 to 0.0007 per user in 2019.
 - Average annual interruption duration lowered from 0.63 minutes in 2018 to 0.138 minutes in 2019.

03 Material Topics and Impact

The Alleviation of Public Concern about Electromagnetic Waves

According to a report by the World Health Organization (WHO) and related scientific research, exposure to base stations and Wi-Fi signals does not affect human health. For this issue, Chunghwa Telecom ensures strict compliance with the authority's safety standards when constructing telecom infrastructure. The Specific Absorption Rate (SAR) of all mobile communication products we purchased have complied with the restrictions of the National Communications Commission (NCC).

Given the scarcity of suitable base station locations and the need to assure consumer rights to quality communication, we will strive to comply with regulations by taking the approved precautions at all stages of installation. In 2019, Chunghwa Telecom incurred NT\$ 2.62 million in fines and administrative penalties on 6 counts of violations associated with base stations. These violations occurred as we sought to address consumer demand for "good reception" and concern towards "negative health impacts from base stations."

The measurement of the electromagnetic radiation in the environment conforms to the standard of the International Commission on Non-Ionizing Radiation Protection (ICNIRP), which must be lower than 0.45 μ W/cm² at 900MHz and less than 0.9 μ W/cm² at 1,800MHz. Any resident who has concerns regarding base stations near their home can request a free complimentary measurement of the strength of the nearby electromagnetic waves by calling 0800-580-010.

Types of Base Stations Installed by CHT



Telecom Services and Promotions

Fraud Prevention

In 2007, Chunghwa Telecom assisted the government in establishing the 165 Anti-Fraud Consultation Hotline to support the police and authorities in the defiance against fraud.

ltem	Description
Resources Committed	 An average of 7 customer service personnel joined the service every month to work with the Criminal Investigation Bureau in a concerted front-line duty effort from Monday to Friday. "Disconnection Service Fraud Prevention System" offers information on some suspected telephone gimmicks used for cheating customers and a timely settlement of the problem. An average of 2 customer service person participated in the program each month.
Prevention of Fraud on Network / Mobile Devices	 A two-way, SMS-based authentication system was introduced for small payments. A scam alert was added to all two-way SMS authentication messages.
Progress Description in 2019	 The hotline received 134,000 calls, and 14,000 cases of fraud were referred to the authorities. The Company assisted the Criminal Investigation Bureau, National Policy Agency in disconnecting 2,138 phone numbers, and successfully stopped 1,631 scams.





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Advocate the Accurate Understanding of Electromagnetic Waves

Chunghwa Telecom has been working closely with the Taiwan Telecom Industry Development Association to convey to the public the correct information about electromagnetic waves, by organizing conferences and issuing promotional materials.

- The Company joined NCC and 15 county/city governments nationwide in hosting 15 seminars on the topic of electromagnetic waves, 9 local infrastructure promotion forums, and 122 free complimentary electromagnetic wave measurements have been completed to date.
- Local government bodies were issued some promotional material and pamphlets about electromagnetic radiation, which were distributed to the public during various activities to promote proper understanding.

Reducing Negative Impact of the Internet

We continue to minimize negative material circulating on the Internet through diverse action plans, and endeavor to provide consumers with a healthy, trouble-free network environment.

ltem	Description
Anti-Virus and Anti-Hacker	A HiNet mailbox gives customers access to a free webmail service. A simple setup, allows users to decide if questionable e-mail will be automatically deleted in the future. We continue to monitor the formulation of the regulatory obligations of the "Regulations for Commercial Electronic Spam Mail" and management obligations of the Internet Service Provider (ISP).
Adult Content	Provides "K12 Mailbox Forced Isolation," the "HiNet Adult Content Gatekeeper," and the "Mobile Adult Content Security Guard," keeps children and teenagers out of harmful websites.
Usage Time Control	The "HiNet Online Time Management Service" and mobile phone "3G Talk Without Worries" programs, giving parents effective control of the mobile phone and Internet use.
MOD Parental Lock	The Parental Lock can be set at "protected" or "parental guidance." Settings are in effect immediately once the password has been entered. The parental lock can be used to protect children from harmful or bad content.



The First Smart Green-Energy Staff Dormitory in Taiwan

To attract talents of advanced technology, we invested an amount of nearly NT\$300 million to construct a new staff dormitory of 6-story high and 1-story below at the Chunghwa Telecom Laboratories in Yangmei District of Taoyuan City. It shall come with integrated services of CT and IT, embedding advanced ICT applications into the building to strengthen the building management efficiency and improve the living quality in the dormitory. We construct a forward-looking smart building fused with energy-efficiency and ICT in line with the standards of both national certifications for green building and for smart building.

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Strategy	 Facilitation of greenness in the ICT industry (Green of ICT) and overall greenness of society through ICT (Green by ICT)
Management	 Instituted the "Code of Corporate Social Responsibility for Suppliers of Chunghwa Telecom Co., Ltd." Instituted the "Chunghwa Telecom Co., Ltd. Procurement Grievance Procedures" Establishment of the "Environmental Sustainability Development Strategies and 5-Year Plan"
Action	 Efficient energy management using "EARTH" The launch of the 5G initiative in pursuit of profit, environmental sustainability, and social responsibility Became the first telecom service provider in Taiwan to implement: Collaboration with the Sustainable Alliance for Low-carbon Economy (SALE) to issue the "Sustainable Partnership Certificate" Signed on as a supporter of the Task Force on Climate-related Financial Disclosures (TCFD) initiative Incorporation of the ISO 20400 Sustainable Procurement Standard Joined the Carbon Disclosure Project (CDP) Supply Chain
Response	 CHT CSR Supplier Conference / Sustainable Environmental Visit Targets low-carbon industries and promotes solar power
Target	 Promises to Reach the Following Targets in 2020: COD of the solar power plant of Taichung Materials Warehouse with a capacity of 1,200kW 100% "Tier 1 suppliers" CSR current status assessment 100% "Critical tier 1 suppliers" educational training of carbon management knowledge and ESG on-site audits Completion of the first smart green-energy staff dormitory in Taiwan by 2021
	 Promises to Reach the Following Targets in 2023: The capacity for renewable energy constructed from proprietary was 750 kWp Taking 2017 as the base year, a 10% reduction of greenhouse gas emissions in our buildings Taking 2017 as the base year to cumulatively save 10% of the energy by 2023 pursuant to the generator room energy-saving program Collect the suppliers' information on climate change and carbon emission at least once a year

Upon completion of the main building, highlight services such as AI smart home, smart accommodation, facial recognition, IoT sensing, MOD service, Intelligent Operation Center (IOC), Building Information Modeling (BIM), home health, and the circular economy shall be introduced in succession to build a quality living environment of next generation with 5 elements of green, intelligence, health, innovation, and circulation incorporated.

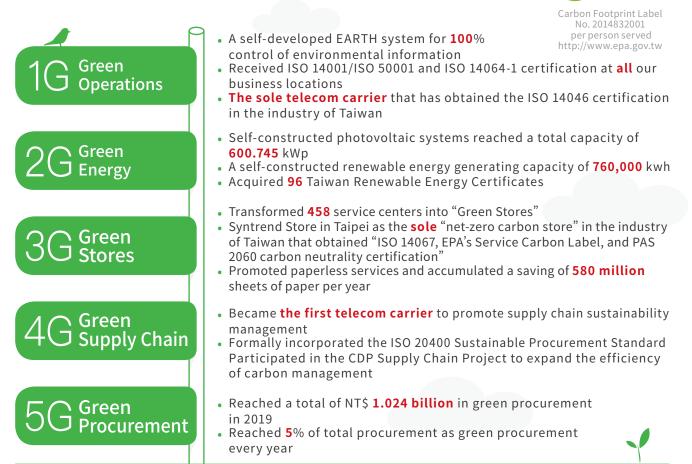
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→ 5G Green Enterprise

Although telecom is regarded as a low-polluting industry, Chunghwa Telecom is well aware of the environmental impacts associated with energy, resources, waste, maintenance, purchasing and other aspects of our operation.

We have devised a new set of "Sustainable Environment Development Strategy and Target Plan" that outlines our overall strategy and roadmap for sustainable environmental development. In addition, budgets will be provided in each year to support action plans.



To fulfill our green commitment and embrace the world's green challenge, Chunghwa Telecom has adopted a "Green Enterprise, Sustainability and Innovation Strategy" with the introduction of 5G (Green): Green Operation, Green Energy, Green Stores, Green Supply Chain, and Green Procurement, aiming to address financial success, sustainability and social responsibility.

		P	3R	
		Green Enterprise	Green Sustainability	Green Innovation
¥	Short-Term	Reduce power usage effectiveness (PUE) of new IDCs to less than 1.5	Absolutely reduce 1 % of annual electricity in terms of absolute value	Save power by 1 % at the telecom server and IDCs
		\mathbf{V}	\mathbf{i}	
Y	Mid-Term	Maintain at least <mark>5</mark> % of the green purchase	Construct more than 1,000 kWp of photovoltaic systems	Achieve 1 % annual revenue growth of green products/services
		V	>	>
দি	Long-Term	Make more than 50 % of purchases from the green supply chain	Construct more than 5,000 kWp of photovoltaic systems	Green products/services to account for <mark>20</mark> % of total revenue





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1G Green Operations

Chunghwa Telecom has set a goal to become a sustainable "Green enterprise," and has made environmental issues an incorporated part of business operation and management. We hope to play a more proactive role in issues such as energy and climate change. By improving energy efficiency and exploring eco-friendly products and services, we are confident of our potential to inspire a new generation of low-carbon industries.

Environment ARtificer THeurgy (EARTH)

We developed the Environment ARtificer THeurgy (EARTH) system in 2008 to manage resources and protect the environment more efficiently as well as to reduce spending on energy consumption. EARTH system features include:



The sole telecom operator in Taiwan that passed water footprint certification

To accurately capture the water resource risks and in response to the UN SDG 6 "Clean Water and Sanitation," we chose the most representative "Rated 4 IDC of the Greater China region – Banqiao IDC and Cloud Data Center" of Chunghwa Telecom for ISO 14046 certification on water footprint inventory and certification. As a result, it passed the verification by the SGS-Taiwan and obtained the assurance statement, making Chunghwa Telecom the sole telecom operator in Taiwan that passed water footprint certification. The benefits achieved are as follows:

- Water resource management strategy established: establishment of the SOP for organization's water footprint helps in the attainment of water resource management targets.
- Enterprise's water usage management enhanced: the water usage distribution in the enterprise is captured effectively via water footprint inventory in order to create a complete water resource management system and stipulate proper measures to achieve the target of water conservation.



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Green Environmental Hostels

Chunghwa Telecom Hostels provide accommodation for employee business or leisure travel. In response to environmental protection and personal hygiene, the hostels do not provide disposable, or consumable items or towels. They also take energy-saving measures such as solar water heating, air conditioning using heat pumps and LED lighting. 19 hostels had been certified as Environmentally Friendly Accommodation by 2019.

Ecotourism

Chunghwa Telecom hopes to provide eco-tours that are both educational and entertaining for our employees, so that they understand concepts of extreme weather, responsible tourism, respect for nature and the rights of local residents. We hold regular company eco-tours with the hopes of incorporating environmental education into traveling and daily life. We held 105 tours in 2019, costing a total of NT\$ 87,186 thousand with 18,935 participants.



Video 🔼

Environmental Management Expenses

Item	2017	2018	2019
Environmental management expense (NT\$ thousand)	300,722	319,637	328,558
Accounted percentage of turnover (%)	0.15	0.15	0.16

2G Green Energy

Chunghwa Telecom has been positively supporting the government policy and applying its extensive ICT background knowledge in the construction of solar power stations. By the end of 2019, the Company had 62 solar power stations around Taiwan with a total capacity of 600.745 kWp.

Unit: 10,000kWh

Year	Total Electricity Consumption (A)	General Consumption (B)	Business Consumption – Meter Rate Lighting Service (C)	Business Consumption – Flat Rate Lighting Service (D)	Business Consumption Increment (E)	Business Consumption Increment Rate (F)
2007	135,180	9,420	125,151	609	NA	NA
2017	136,269	108,525	22,289	5,455	-3,103	-11.18%
2018	137,191	106,264	24,107	6,819	3,182	2.32%
2019	135,066	103,338	25,497	6,231	802	0.59%

1. The method of calculation was modified in 2016 to more efficiently present power usage.

2. B: office buildings and employee dormitories; C: base stations, depot, and public telephone, which are not CHT-owned property.

3. A=B+C+D, General consumption mainly includes the power consumption of office building. Business consumption increment includes flat and meter rate lighting service.

4. E=Business consumption this year - Business consumption last year; F=E/A

5. This table presents electricity consumption with customer ID, other consumption without customer ID is covered by greenhouse gas inventory.







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Energy Savings for Data Centers

Chunghwa Telecom places great emphasis on the energy efficiency of our data centers, and is currently implementing energy conservation measures for telecom data centers (including IDCs). The efficient application of our proprietary iEN smart energy management system and Power Operation Supervisory System (POSS) for IDCs are our scientific approach to reducing energy, carbon emission and protection of the environment.

Electricity Consumption of IDCs

Renewable energy usage in IDC in Banqiao	Unit: kWh
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Year	2017	2018	2019
Unit: 10,000 kWh	16,065	16,440	16,600

Year	2018	2019
Solar power generation(A)	95,624	100,896
Total power consumption(B)	21,411,200	24,470,132
Energy-saving ratio(A/[A+B])	0.44%	0.41%

Water Resource Management

Water usage at Chunghwa Telecom is mostly domestic. Apart from bathroom use, air conditioner cooling accounts for another major water use. Given the ongoing increase in business activities and manpower, there is limited room for water reduction besides the recovery of rainwater and cooling water.

We benchmarked the 2012 water usage as the standard, and now control the annual growth of water usage to no more than 2%. In addition to a new water leakage detection feature in products, we have also included Company water consumption in the EARTH system. Centralized water bill payment is done through the EARTH "water bill management" function to reduce the printing of water bills. Managers can use the system to search, generate trend charts and report forms, and provide exception reports to avoid mistakes in billing and meter reading. Managers can also review the situation of water usage according to trend charts and reports, reduce expenses in water, and improve the efficiency of management.

The management and analysis information interface can be used to promote water conservation measures and set concrete management goals. We also promote water-saving measures to increase efficiency in water use:

- Install sink faucet sprayers to reduce waste
- Install dual flush toilets to reduce waste
- Use collected rainwater for watering office plants
- Encourage the installation of water reclamation equipment in new buildings, so that physically separated and treated sewage water can be reused for non-potable purposes after it has reached a certain quality standard

To enhance the effectiveness of water recycling and reuse, we have set up raft foundation water collection systems underground to collect clean rainwater from rooftops and the ground surface. We have also initiated the recycling of cooled and condensed water from office air-conditioners and promoted a recycling and reuse plan for rainwater, bathwater and air conditioner water. The recycled water is reused for watering plants and cleaning sidewalks, being utilized to its fullest extent.



Unit: tonnes

Year	2017	2018	2019
Tap Water	776,377	753,023	691,954
Air-conditioner water	1,742,680	1,624,419	1,590,716
Recycled water	7,614	7,398	3,776

Note: Starting from 2018, the amount of resource and energy consumed by Honghwa International in its rented areas are excluded.



02 Sustainability Value Strategy



03 Material Topics and Impact

Waste Management

Chunghwa Telecom understands the importance of resources reduction, recycling and reuse and has combined related reduction plans into the EARTH system. This is used to manage the use of resources and control energy efficiency, as well as to conduct systematic management of recyclables and waste treatment. We contracted a professional waste treatment company to transport our daily waste to landfills or incinerators for disposal. Recyclable waste is handled by a contracted cleaning company that is responsible for classification, treatment and proper disposal.

U	ni	t:	to	n	n	es
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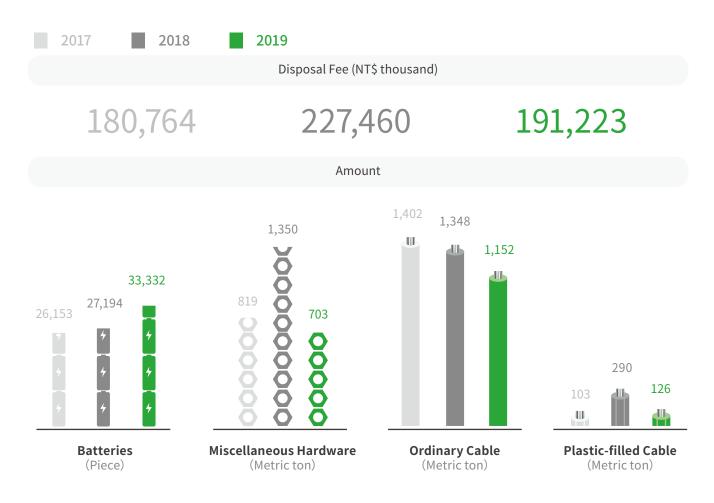
Year	2017	2018	2019
Weight of daily waste	4,389	3,505	2,881

Note: Starting from 2018, the amount of resource and energy consumed by Honghwa International in its rented areas are excluded.

Industrial Waste

Scrapped lead-acid batteries are recyclable industrial waste regulated by the EPA. Business organizations are responsible for the reduction of pollution, disposal of toxic substances and simple waste disposal. All recycling and disposal operations are outsourced by joint contract based on the public auction. The contractor must be a qualified service provider listed on the website of the Recycling Fund Management Board of the EPA to ensure legitimate management and disposal and to reduce negative environmental impact.

Scrapped lead-acid batteries from each business unit are auctioned on site, and the "Announcement and Delivery Slip for Removal and Disposal of Waste Lead-Acid Batteries" is retained for reference. The gradual rise in raw material prices has also caused the recycling and reuse value of scrapped lead-acid batteries to increase. A total of 54,398 lead-acid batteries with a total weight of 3,592,131 kg were scrapped and sold for NT\$ 61,867 thousand in 2019. In fulfilling our responsibility for environmental protection, we also increased Company revenue. The public and private waste clearance and disposal companies recognized by environmental institutions are designated to handle the treatment of other industrial waste such as cables and miscellaneous hardware.



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3G Green Stores

Chunghwa Telecom is a highly-localized telecom carrier, a generous contributor to community development, and one of the most important partners to other telecom carriers around the world. As technologies progressed and improved, we began some operations that were outside the conventional telecom boundaries, "corporate social responsibility" concepts were introduced into products and services research, development, applications, and into the Company management strategies.



Green Revenue

In addition to developing products friendly to the environment, we have been promoting Green Stores and were the first telecom carrier in Taiwan to fully turn service centers into Green Stores. In 2019, green revenue was NT\$ 106.61 million, which was 5.4% of the commercial products revenue.

05 The Creation of

Sustainable Value

Paperless Receipt Service

We have been promoting electronic billing since 2001, and reduce carbon emission by eliminating the use of paper bills. In 2017, we offered paperless receipt service. At the end of 2019, the percentage of paperless receipts exceeded 70%. The service saved 580 million sheets of paper and an estimated 52,722 trees, reducing carbon emission by 10,439 metric tons.

2017	2018	2019
1,609	1,869	1,933
59%	68%	70%
482,630	560,700	579,946
43,876	50,973	52,722
8,678	10,093	10,439
	1,609 59% 482,630 43,876	1,609 1,869 59% 68% 482,630 560,700 43,876 50,973

1. The data of paper saved and reduction of carbon emission is by e-bills (including SMS) and combined bills.

2. Each e-bill reducing the use of envelopes and paper are 2.5 sheets of A4 paper. Total amount of paper saved: number customers applying for e-bill×2.5×12 (month)

3. 1 sheet of A4 paper generates 18 grams of CO₂; Carbon emission reduced:

number of paper saved (1,000 sheets) ×18 grams

4. The number of trees saved: each ton of paper pulp produced=20 trees; one ton of paper pulp=220 thousand sheets of A4 paper. Therefore, the number of trees saved = number of of paper saved ÷220 thousand ×20

The sole net-zero carbon emission store in the industry of Taiwan

We have connected tightly eco-friendliness and green energy with network services. While offering premium services to the general public, we further aim to achieve a "green communication" with our consumers for them to capture the eco-friendliness and low-carbon nature in products and services precisely.

In 2019, the Syntrend store of Chunghwa Telecom completed the service center's carbon footprint calculation and obtained the "ISO 14067 Assurance Statement" issued by the SGS-Taiwan. To better adhere to the corporate philosophy "Always Ahead," we further applied for the EPA's Carbon Label for Services and purchased 50 tons of carbon right, securing the carbon neutrality certification PAS 2060 and achieving the standard of zero carbon emission.

Through certification and verification domestically and internationally (ISO 14067, PAS 2060, and EPA's Carbon Label), we successfully became the first telecom operator that obtained carbon label for service center in Q2 of 2020 with the sole net-zero carbon emission store in the industry of Taiwan!

Chunghwa Telecom Carbon Label Information 🔼





4G Green Supply Chain

The responsibilities and mission of Chunghwa Telecom, as the leader of the telecom industry, are "Green of ICT and Green by ICT." This implies facilitation of the greenness of the ICT industry (Green of ICT) and overall greenness of society through ICT (Green by ICT). From 2008 onwards, Chunghwa Telecom developed measures year by year to improve the sustainability of the supply chain, and we accomplished two pioneering achievements:



We were the first telecom company to propose the "Sustainable Supply Chain Initiative"



We were the first in the industry to join the CDP "Supply Chain Project"

Effectively connecting with internationally prominent sustainability organizations and partners, also connecting the supply chain to respond to the United Nations Sustainable Development Goals (SDGs). We invited 100 suppliers to participate in an international platform to submit carbon management information and improve their ability in managing carbon emissions with scientific and quantification mechanisms.

Future green supply chains will entail more than just supplier commitment to environmental protection and the life cycle of green products. Chunghwa Telecom will continue to explore value-added applications of ICT, and introduce robust systems to facilitate better coordination and management, as well as complete monitoring of the supply chain.



5G Green Procurement

Chunghwa Telecom supports government policy and prepares annual budgets for the purchase of green products that are either environmental-certified (less polluting, recyclable, resource-saving or green building material) or self-declared to be of less environmental impact throughout the product lifecycle (from raw material to disposal). The Company also actively participates in green procurement programs and activities to inspire green purchases amongst others in the industry and the public.

Our goals and policies concerning green procurement, as we hope to maintain green purchases at more than 5% of the total purchases per year over the mid-term, and increase this percentage to more than 50% over the long term. To achieve this goal, we incorporated the ISO 20400 Sustainable Procurement Standard at the end of 2018. The implementation of the ISO management system helped reinforce the idea of green procurement.

Year	2017	2018	2019
Green procurement total (NT\$ million)	1,223	1,487	1,024
Accounted percentage of total procurement	4.45%	3.36 %	2.47%

Note: For more information about Green Supply Chain and Green Procurement, please refer to p.102-107.





• The Green Corporation Pioneer 92

2019 Environmental Performance

Item	Description
Environmental Information Disclosures	 Published CSR reports and the disclosure of environmental data to respond to the Dow Jones Sustainability Index (DJSI) every year Execution of an annual greenhouse gas inventory and acquisition of ISO 14064-1 verification and certifications Responded to the annual Carbon Disclosure Project (CDP) questionnaire Responded to related national rating questionnaires (including CommonWealth and Global Views Magazines) Signed on as a supporter of the Task Force on Climate-related Financial Disclosures (TCFD) initiative
Improve Energy Use Efficiency	 Merged and exploited data center spaces Saved cooling energy: implemented some energy saving with 130 HP inverter module, sensible heat air conditioners of 1720 RT, 900 highly efficient air conditioners, 140 RT ventilation air conditioners and 90 natural ventilation air conditioners by the end of 2019 Used green materials for newly constructed data centers and buildings Set up rainwater, underground, and condensed cooling water recycling systems for the reuse of water resources Replaced lamps in the public areas and internal office buildings with environmentally friendly LED bulbs
Implement Green Energy	 Constructed 600.745 kWp of photovoltaic systems by the end of 2019 Constructed a total capacity of 12.6 kW wind power plan Acquired 96 Taiwan Renewable Energy Certificate
Autonomous Environmental Protection	 One and only in the industry of Taiwan: Banqiao IDC passed ISO 14046 certification Replaced old vehicles with environmentally friendly ones, and used electric vehicles in trials Sponsored the construction of the YouBike station at the corner of Xinyi Road and Hangzhou South Road Promoted clean homes, energy-saving offices, car-free days, and paperless Office Document Automation System (ODAS) The Taiwan Energy Conservation Patrol: focus on increasing energy efficiency within small and medium enterprises and vulnerable social institutions Set waste reduction and recycling goals
Value-Added Products and Services	 One and only in the industry of Taiwan: net-zero emission Syntrend store acquired both the EPA's Carbon Label for Services domestically as well as the ISO 14067 and PAS 2060 internationally Promoted e-bill with a marketing section Electronic invoicing: invoice data were prepared for permanent cloud storage to save material, human resources, and receive preferential tax treatment as an incentive and exemption from fines by the government iEN smart energy-saving services and promotion of 8 energy-saving products Mobile device recycling: recycle bins are available at all service centers in line with the promotion of waste recycling Green Stores: transform 458 service centers nationwide into "Green Stores" Collaboration with the Sustainable Alliance for Low-carbon Economy (SALE) to issue the Sustainable Partnership (products, services, and organizations) Certificate



⅔ Sustainable Supply Chain

Every year Chunghwa Telecom purchases the software, hardware and services necessary for operations from international and domestic suppliers. This includes networking and data equipment, cables, marketing, design and waste disposal services. Our enormous purchasing power gives us a profound influence over the supply chain, hence the responsibility to guide our suppliers in the fulfillment of their CSR. This is achieved by implementing conduct that complies with the international supply chain ESG standards to guide the ICT industry towards sustainability.

We were the first telecom enterprise in Taiwan to join the CDP Supply Chain Project in 2017 when the industry was confronted by the critical issues of global climate change and its effect on corporate development. In 2018, we again became the first telecom company to incorporate the ISO 20400 Sustainable Procurement Standard. We strive to establish a better connection to the world on our path towards the development of sustainability. We officially launched "Sustainable Partner Certification" mechanism in 2019.

From earlier on we have encouraged suppliers to disclose their carbon emissions and reduce them gradually. We plan to incorporate "low-carbon emissions" into our tender regulations: only groups with carbon emissions under a certain level can participate in our tendering process. Through sustainable planning, supplier evaluation and a green supply chain constructed on a hierarchical management system, we hope to achieve the following goals of sustainability: environmental protection, effective operations and management, robust labor rights, as well as safety and health.



CHT's Sustainable Supply Chain Initiative – Sustainable Partner Certification

Chunghwa Telecom upholds its company motto and its mission as a Digital Economy Motivator and a Creative Industry Pilot, formally adopting the ISO 20400 Sustainable Procurement Standard. We officially launched "CHT Sustainable Partner Certification" mechanism in 2019.

We examine suppliers by SGS second party audit results as well as their type and level of importance, and rate them as 4 tiers of "Gold, Silver, Bronze and Participation" accordingly. If a supplier fails to pass the certification process, it is granted a limited period of time to implement corrective measures. Rated suppliers shall receive a mark that corresponds to their rating, and an excellent mark will be seen as a favorable term when submitting a tender.

We hope to compile a "Chunghwa Telecom Sustainable Supply Chain" list through evaluation, training, audit and certification; we'd also like to lead our suppliers toward a sustainable future, improve the sustainability of telecom companies, business, and society as a whole, as well as keep abreast with the international trends of low-carbon economy.





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Supply Chain ESG Management Strategy

Strategy	Management Target	2019 Results
Integrate ESG Principles to Chunghwa telecom supplier assessment	 Complete 100% of "tier 1 suppliers" CSR current status assessment in 2020 	 100% of suppliers com- pleted the CSR survey questionnaire
Ensure ESG conduct of the suppliers complies with " Code of Corporate Social Responsibility for Suppliers of Chunghwa Telecom Co., Ltd. "	 Complete 100% of "critical tier 1 suppliers" ESG on-site visits and audits in 2023 	• CSR on-site visits and audit rate reached 77.02%
Continue communication activities to promote supplier climate change adaptation measures and emissions data management	 Complete 100% of "critical tier 1 suppliers" carbon management knowledge and education in 2020 Collect information on climate change and carbon emission from suppliers at least once a year The number of suppliers who respond to Chunghwa Telecom's CDP Supply Chain Project questionnaire reaches 200 	 The first Taiwan telecom carrier to participate in the CDP Supply Chain Project The suppliers' response rate to the questionnaire was 67%

05 The Creation of

Sustainable Value

The Chunghwa Telecom suppliers fall into three categories: property, labor and engineering. Apart from professional network communication equipment which is mainly purchased overseas, we buy as much from local suppliers as possible to promote local economic development. The domestic procurement percentage was 95% in 2019. Our target is to reach 96% by 2023.

Suppliers Analysis

Item	Number of Suppliers	Accounted Percentage of Turnover
Tier 1 Suppliers	1,573	98.11%
Critical tier 1 suppliers	133	77.97%
Critical non-tier 1 suppliers	28	-

- 1. Tier 1 suppliers are those that provide products or services directly to Chunghwa Telecom with an annual procurement of \geq NT\$ 100 thousand.
- 2. Critical tier 1 suppliers are those that provide products or services directly to Chunghwa Telecom with an annual procurement of \geq NT\$ 50 million.
- 3. Critical non-tier 1 suppliers are those that provide critical products and services to CHT tier 1 suppliers, but are not CHT tier 1 suppliers.

CSR On-Site Audits and Capacity Promotion

To promote awareness of CSR and ESG management in supply chain partners, SGS-Taiwan has been granted to tier 1 supplier on-site audits since 2010 in accordance with ESG principles of supply chain of Chunghwa Telecom. In 2019, we increased the number of suppliers for second-party audit to 20 with an additional review process. We commit ourselves to 100% completion of ESG second-party audit for our key tier 1 suppliers by 2023. To make sure all our supply chain partners will be in compliance with ESG management requirements, our goal is to complete the sustainability rating of 140 suppliers and issue the certification mark by 2025.

CHT Management Indicator	Method	Ratio
Supplier ESG auditing ratio per year	 Occupational health and safety on-site audits / engineering and cable audits 	77.02%
Percentage of suppliers assessed in ESG in the last 3 years	 Second-party audit by the SGS-Taiwan Critical non-tier-1 suppliers audits 	22.98%





Overview of the Supply Chain ESG Management Results

Item	Description	2019 Goal	2019 Outcome	2020 Goal
Completion of Online Supplier CSR Survey	Suppliers with a procurement amount of NT\$5 million or above is liable to fill out the "Supplier CSR Survey" that covers items of corporate ethics, labor rights, environmental management, and occupational safety and health.	90%	100%	95%
Procurement staff that received CSR-related training	It is to ensure all CHT procurement staff understand and execute faithfully the "Code of Corporate Social Responsibility for Suppliers of Chunghwa Telecom Co., Ltd."	100%	100%	100%
Supplier contracts containing CSR-related terms	Suppliers are explicitly required to abide by the "Code of Corporate Social Responsibility for Suppliers of Chunghwa Telecom Co., Ltd." in their procurement contracts.	100%	100%	100%
"CSR self-assessment form for suppliers" included in the documentation necessary in the tendering process	Tendering documentation stipulates that all bidders to fill out "CSR self-assessment form for suppliers"; additional elaboration on improvement is required in the event of breach of laws or regulations by suppliers.	100%	100%	100%
Suppliers without violations against environmental protection laws	The environmental management status by suppliers is captured via online question-naires.	100%	100 %	100%
Supplier CSR second-party audit	Through second-party audit, key suppliers are ensured free from environmental and human right risks such as forced labor.	100%	100%	100%
Audits on civil engineering/cable contractors	A total of 191 audits were carried out on 74 c suppliers were found with incidents of violation thousand.			
On-site safety and health inspections	Occupational safety and health officers under the Northern and Southern Taiwan Business Groups and the Mobile Business Group conduct at least three on-site safety and health inspections per week. Upon discovery of non-conformities, relevant departments will be notified for corrective action tracking. A total of 22,734 inspections were conducted on 1,044 contractors in 2019.			



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The first Taiwan telecom carrier to participate in the CDP Supply Chain Project **Connecting Low-Carbon Supply Chain**

After "The Paris Agreement" took effect, we entered an age of low-carbon economy. Chunghwa Telecom is a carrier in the information and communications industry, and this is a crucial issue of great urgency. We need to understand and respond to the impact of climate change and plan appropriate response strategies and actions at once.

05 The Creation of

In 2017, CHT first joined the "Carbon Disclosure Project (CDP) Supply Chain Project." We are promoting an understanding of climate change among our suppliers and will make every effort to increase their efficiency in carbon management. CHT is going to put an encouragement mechanism in place that will help suppliers with the research and development of products and services that have less impact on climate and environment. Our three goals for the supply chain carbon management are:

Goal 1

Increase supplier awareness and knowledge of climate change



Goal 2

Collect greenhouse gas emission information



Communicate and encourage changes in the behavior of



Abstract of the Results of Chunghwa Telecom's 2019 "CDP Supply Chain Project"

67 % of suppliers responded to Chunghwa Telecom's questionnaire (70% globally)	Chunghwa Telecom's supply chain reduced carbon emissions around 2,330 thousand t-CO ₂ e	57 % of suppliers have taken energy-saving and carbon reduction measures
63 % of supplies incorporated climate change into long-term business strategic planning (on average 81% globally)	63 % of suppliers have set emission reduction goals	69 % of suppliers have established procedures for evaluating climate-related risks

The Achievements of CHT's 2019 Supplier Energy Conservation Project

Types of Projects	The amount of Carbon Emission Reduced (t-CO ₂ e)	Estimated Amount of Money Saved Each Year (USD)
Energy efficiency: construction material	23	2,198
Energy efficiency: construction service	35,571	8,644,100
Energy efficiency: manufacturing process	61,307	15,649,137
Establishment/installation of a low-carbon energy source	15,269	266,370
Procurement of low-carbon energy	2,171,799	1,133,764
Reduction of carbon emissions during the manufacturing process	30,561	163,207
Others	16,071	1,631,342
Total	2,330,601	27,490,118

02 Sustainability Value Strategy 0

Mutual Benefits with Business Partners

We published "Code of Corporate Social Responsibility for Suppliers of Chunghwa Telecom Co Ltd" in 2011, and it clearly outlines the Company's expectations in terms of "business, ethics, labor, environment safety and health." The guidelines apply to all suppliers that provide products or services to Chunghwa Telecom or its subsidiaries or joint ventures, and extend to other participants of the supply chain to which the supplier is directly or indirectly related. We hope that suppliers will commit to our values and take more proactive steps towards maintaining a sustainable business ecosphere.

CHT shares resources with suppliers to help them develop R&D capabilities and future technologies. We also devote ourselves to the creation of a friendly and innovative environment. We engage suppliers in R&D projects, reward their contributions, and make arrangements for the



transfer of acquired technology and licenses fairly. Regarding hardware, we continue to support the development of telecom facilities and testing environments; in terms of software, we utilize open platforms to share our benefits with suppliers.

Supply Chain Sustainable Low-Carbon Management



2008

Published "Supplier's Environment and Human Right Guidelines" which asked suppliers to follow labor and environment regulations

2009

Formulated "Basic Status Survey on CSR for Suppliers" and formally started "supply chain CSR management" with CSR committee's approval

2010

Invited critical suppliers to reply to the "Basic Status Survey on CSR for Suppliers" and held first "CSR Supplier Social Event" to learn about supplier CSR compliance

2016

Organized the first "Sustainable Environmental Visit"

2017

Formally announced the CDP Supply Chain Project membership and became the first domestic telecom carrier to participate on the international platform.



2015

Established the "Chunghwa Telecom Co., Ltd. Procurement Grievance Procedures" to give suppliers the means to raise complaints regarding Chunghwa Telecom purchasing activities in an open and transparent purchasing environment

2018

- Formal incorporation of the ISO 20400 Sustainable Procurement Standard
- Collaborated with the Sustainable Alliance for Low-carbon Economy (SALE) to classify sustainable products and services and incorporated " Sustainable Partner" assessment mechanism, which consists of four tiers: Gold, Silver, Bronze and Participation. We were the first telecom company in Taiwan to implement Sustainable Partner Certification







The Happiness Value Protector 66 The Creative Industry Pilot 58

The Green Corporation Pioneer 92

Туре	Description
Rewards top-performing suppliers	To reward top-performing suppliers, Chunghwa Telecom conducted a trial in southern Taiwan, offering qualified suppliers the privilege of "tender bond waiver when submitting tenders, as well as a reduction of the performance bond to 5% of the value of the contract won." This was an attempt to exert influence as an industry leader and bring more attention to corporate social responsibility.
Training of professional skills	Our Telecom Training Institute has been providing suppliers with relevant training and certification courses to satisfy their requirements. Some of the popular courses include: cabling contractor certification, telecom line construction quality assurance certification, and fiber optic contractor training. In 2019, the institute organized 35 classes and trained 636 workers; 360 of whom had obtained certification.



2011

- Announced the "Code of Corporate Social Responsibility for Suppliers of Chunghwa Telecom Co., Ltd." • Started holding "CSR Supplier Conference" annually
- and the publication of the analysis results of supplier CSR compliance.

2012

Required that suppliers with purchase amounts of more than NT\$ 5 million have to complete the "Supply CSR Status Questionnaire"

2014

2013

Commissioned SGS-Taiwan, a third-party inspection institution, to launch the "Suppliers CSR second party audit"

- Became the first telecom service provider to implement the "Supply Chain CSR Audit and Assistance"
- Stipulated the "Chunghwa Telecom's Operating Guidelines for Qualifying Material Suppliers" to manage the implementation of supplier CSR and ethical business practice

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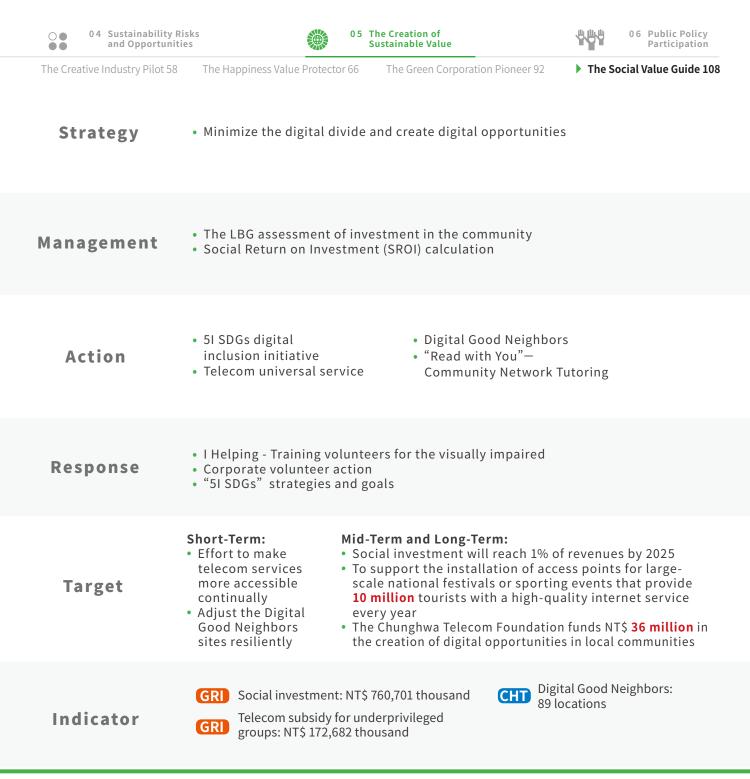
- Continued to organize "Supplier Sustainable Environmental Visits" and participate in the "CDP Supply Chain Project"
 Continued to carry out "CSR second party audit" on 20 key suppliers
- Officially launched the "sustainable partner certification sustainable products and services rating" system as well as recognized and awarded 10 outstanding suppliers "Gold-tier Certificates" during CSR Supplier Conference



→ Chunghwa Telecom "5I SDGs" Initiative

As the pilot of CSR, Chunghwa Telecom has developed its core competence to positively minimize the digital divide and devote itself to the creation of digital opportunities. Since 2015, we have chosen to connect with the 2030 Sustainable Development Goals (SDGs) of the United Nations. Through real action, we have demonstrated our determination to develop and implement global sustainability.

On the basis of complete digital inclusion strategy and bridging our years of experience in social inclusion, we promoted the "5I SDGs" initiative. The "5I" in the initiative, apart from being a homonym to the phrase "I Love" in Chinese, the "I" here also suggests "to achieve the SDGs via "ICT" that effectively connects the SDGs with the objectives of the DIGI+ locally. By expanding partnerships in collaboration with NPO/NGO, supporting the sharing of knowledge and technology resources, creating a connection between the underprivileged and other diverse groups in this digital era, and realizing a win-win situation for digital human rights and an innovative economy, technology allows us to link to the good cycle.



CHT's "5I SDGs" initiative: "I Helping, I Sharing, I Learning, I Technology and I Protecting," as the first real initiative in Taiwan that connects Sustainable Development Goals (SDGs) with the "Digital Country Innovative Economy Development Program" (DIGI+) from the Executive Yuan. The goals of the "5I SDGs" are:



Embrace the world from Taiwan, officially responding and implementing the UN SDGs



2

Respond to the objectives of the DIGI+ of the Executive Yuan, widening the scope of digital inclusion and ensuring Information Equality in the networked digital era



3

Leverage the core functions, connect expertise across branches and corporate volunteer resources, and work with professional communities to deepen the impacts of socially inclusive actions.

1

02 Sustainability Value Strategy



03 Material Topics and Impact

The Digital Economy Motivator 56

I Technology

Corporate Volunteer	
Core Competence —	

Action Plan

Technology Education Team Utilize digital technology to promote digital equality Cellphone expert program

in service center

Protecting T

Corporate Volunteer Core Competence

Green Service Team

Save energy and reduce carbon emission to treasure Earth with green actions

Reduce marine debris

Energy-saving volunteering

Helping

Corporate Volunteer Core Competence

Visually-impaired Service Team Assist the visually-impaired in bridging to digital technology and services

Beacon case

Blind aid courses

Action Plan

Action Plan

Learning Т

Corporate Volunteer — Love in Learning Team Core Competence

Action Plan

Bridging the rural-urban gap and flip education in rural areas • Read with You Foundation's projects

Sharing Ι

Corporate Volunteer —	Community Service Team
Core Competence	Promote local services as a friendly significant neighbor
Action Plan	Taiwan telecom digital collection guided tour

2030 Goals

- Cultivate 2,000 technology education volunteers
- 2. Technology education services for over **5** million

2030 Goals

- 1. Over 10 million t-CO2e carbon emission of suppliers
- 2. Help reduce energy and carbon emissions of communities over 1 million t-CO₂e
- 3. Cleaning the marine debris for over 100 t

2030 Goals

- 1. Benefits over 60,000 visually impaired people in Taiwan
- 2. Helping in lives and entertainment of over 200 thousand visually impaired people

2030 Goals

1. Over 4,000 university students as tutors

UN SDGs

- 4 main
- 2. Schoolchildren who have been tutored for over 80,000 hours

2030 Goals

1. Over 50,000 Corporate Volunteer Services

2. Over 3 million communities stakeholders being helped

I Technology – Corporate volunteer activity

In 2019, we utilized our technology strength and recruited several professional corporate volunteers as instructors to mentor about 60 grandpas and grandmas in the Sulfur Valley community in Beitou on how to use smartphones, including how to use LINE, download and use apps, play music, take photos, and create albums for senior citizens to enjoy the convenience and fun a digital life can bring.







UN SDGs

UN SDGs

(=)



UN SDGs









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▶ The Social Value Guide 108

I Helping + I Learning – Helping the visually-impaired to see museum

We and Resource Center for the Visually Impaired of Tamkang University launched the first "Integrated Solution of In-depth Museum Guided Tour for the Visually Impaired" in Taiwan in 2019. 30 visuallyimpaired individuals were invited to "look around" in the National Museum of Marine Science and Technology in Keelung via tactile aids along with audio introduction. Hence, we lived up to the spirit of the Convention of the Rights of Persons with Disabilities (CRPD) and proactively implemented cultural equality.

Through the innovative visually-impaired friendly voice-based personal assistance app, the visually-impaired individuals could access relevant information of the museum prior to their departure. During the tour on site, they could learn more detailed information about the exhibits via push message. Together with the audio guide, they embarked on the journey to explore the mysteries of ocean with auditory, tactile, and olfactory senses combined.

In this activity, we called on corporate volunteers to join forces in helping the visually-impaired individuals with professional blind aid courses prior to the tour to ensure our service quality and the fulfilment of "I Helping" and "I Sharing" initiative!





Video 🔼

I Protecting – Coastal cleanup campaign that saves the planet with actions

As the substantial response to the target of "reduce marine debris" in the SDG 14 and to avoid marine creatures dying from ingestion of plastic debris and reduce the environmental impact caused by plastic wastes, we organized 4 coastal cleanup activities in New Taipei City, Taichung, Taitung, and Changhua in 2019 with an attendance of 297 and a total of 7,350 kgs of debris removed.



The coastal cleanup activities fully leveraged the core competence of Chunghwa Telecom in "connection." Led by the top executives, Chunghwa Telecom also rallied the corporate volunteers throughout the branches in Taiwan to clean up coasts and produce outcome statistics as a response to and in compliance with the international Coastal Cleanup (ICC) Operation Guidelines.

In addition, to infuse fun in education, the activities were organized in a form of eco-tourism manner. Through the 3-phase procedures of "basic training, environmental education, and actions in the field," led by trained volunteers and specialist eco guides, the corporate volunteers took their eco-chopsticks, cups, bowls, bottles, and handkerchiefs with them and carried out eco-friendly conducts that left no waste behind. Thus, the knowledge and idea of environmental sustainability took root deeply in each and every participant's DNA. Meanwhile, to ensure the safety of all participants, health-manager corporate volunteer was invited to join the company to fully implement the protection of employees' safety and health.

Video 🔼

03 Material Topics and Impact

The Digital Economy Motivator 56

Description of CHT's responses to the UN SDGs

- To bridge the gap of communication and information quality between the rural and urban areas, we go into the mountains and offshore islands to construct 4G cell sites. The 4G coverage throughout the 747 rural villages/boroughs in Taiwan is 99%.
- In response to the objectives of "Digital Nation & Innovative Economy Development Program" and "Forward-looking Infrastructure Development Program - Digital Infrastructure," actions are taken as the testimony to CHT's capacity in social inclusiveness.
- Over NT\$440 million is allocated to construction and maintenance of universal telecommunication service to realize "4G in every town and village" and "100% coverage in towns and villages" in an endeavor to fulfill the visions of "promote social innovation and information equality" and "realize the win-win of digital human rights and innovative economy."
- Responding to SDG 1 ensures that all men and women, the poor and the vulnerable, have equal rights to economic resources, as well as access to basic services.
- ZERO HUNGER
- CHT develops AI agricultural analysis model. Agricultural sensors are deployed catered to the needs of farmland to collect data of growth environment and weather for compilation and analysis to produce forecast of the farmland's conditions in the following days. Also, the data is uploaded to a smart agriculture cloud platform via NB-IoT technology, with which farmers can arrange their farming schedule accordingly.
 - Through NB-IoT technology, technology is introduced to agriculture, analyzing key environmental monitoring parameters of produce. The optimum environment for produce's growth is built and risks of agricultural disaster are reduced via forecast of the future tendency of data changes, which facilitate the improvement of yield and quality of produce and achieve the goal of a smart quality agriculture.
 - As the first telecom service provider that introduced OHSAS 18001 and TOSHMS as well as obtained certification of "ISO 45001 - occupational health and safety management systems," CHT implements the management of its employees' safety and health in an " institutionalized" and "systematic" manner.
 - Health checkup for employees is conducted annually, together with Employee Assistance Programs, health lectures, hiking, tours, and sports competition for employees; professional medical doctors and health managers are invited to offer health advisory to employees, so as to build well-rounded caring measures for employees.
 - The Mobile management tool "eSafe Wizard" app for occupational safety and health developed to allow personnel to manage the operation on-site via cellphone introduces cloud, paperless, real-time, and effectiveness into the safety and health management.
 - "Read with You" Network tutoring program has been promoted joint forces with Fu Jen Catholic University since 2009, assisting disadvantaged students in primary and middle school students in the rural areas in their schoolwork while keeping the students company for their psychological need for companionship, which substantially facilitate school children in the rural areas in overcoming rural-urban gap and flipping their lives.
 - "CHT Digital Good Neighbor" program executed for over a decade set up digital centers in 89 towns and villages across the country to promote digital applications joint forces with CHT, CHT Foundation, and local organizations and teams.
 - CHT's ICT expertise is fully leveraged to assist local organizations in rural areas or in need to establish a stable network environment and ensure the rights to digital technology in local community.



QUALITY

GOOD HEALTH

AND WELL-BEING

- We value right to work and gender equality; the pay to female employees, management level or not, is equal to that of a male employee.
 - "Directions for Chunghwa Telecom Sexual Harassment Prevention and Grievance Management " has been stipulated to put the Act of Gender Equality in Employment into practice.
- "Appeal Review Committee" has been established to handle appeals concerning discrimination against employees and other inappropriate conducts. There are 5 members on the committee, including 3 female members, which is over a half of the seats.



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Description of CHT's responses to the UN SDGs

- Our water usage is primarily domestic purpose; apart from water for washing, water for cooling air-conditioning accounts for the majority of water usage.
- The water resource management nationwide is included in the EARTH system of CHT's own device, as the innovative "water bill management" in the system can achieve a centralized management of water bills and water usage throughout the branches in Taiwan with ease that not only reduces the waste of water bill printing, but also analyzes and controls the consumption of water resource via big data.
- In 2019, the water footprint inventory for the IDC at Banqiao, the eco-friendliest IDC in the Greater China region, was promoted, introducing ISO 14046 water footprint standard and having obtained the assurance statement upon passing the SGS certification.
- Through the water footprint inventory of the IDC, the water usage and water pollution throughout the life cycle of the IDC are taken into consideration to identify the environmental risks concerning water resource and as the critical reference to the planning for water management policy and measures in the future.
- Renewable energy has been actively developed to bridge ourselves to green energy. As of the end of 2019, CHT has installed 62 solar PV systems throughout Taiwan with a total capacity of 600.745 kWp.



- Marching into the green energy industry, the solar power stations we assisted in building have generated power over 150 MW. CHT was contracted with the construction of Taipower's solar power plant at Zhangbin Industrial Park, which has supplied electricity in full capacity of 100 MW by the end of 2019.
- There are also construction projects from a subsidiary of Taiwan Cement and Taipower as well. The subsidiary of Taiwan Cement commissioned Chunghwa Telecom for the construction of solar power plant with a capacity of 12 MW, which makes it the largest construction project of solar power plant commissioned by the private sector.



- CHT is the only telecom carrier with a labor union established and a collective bargaining agreement with it. The agreement covers issues pertaining to layoff, reward/punishment, promotion, health and safety, etc. In 2019, the employees covered by the agreement reached 99%. Meanwhile, a labor director is appointed to sit on the Board of Directors to voice the needs of employees to the top level.
- Complete education, reasonable remuneration, and a dignified environment allow our employees to commit themselves at work while reducing the disturbance in mind owing to a high turnover rate.
- In 2011, EYE Social Innovative Call Center was established and the first "comprehensive solution" in Taiwan was released, training the visually-impaired individuals into call center personnel and offering work opportunities.



- High-speed broadband network is deployed continuously to improve the network speed for clients; ultra-speed broadband network of 1Gbps is being deployed pursuant to the DIGI+ of the Executive Yuan, which is expected to reach a 90% coverage by 2020 to meet the demands from the video streaming services in the age of digital convergence.
- Upholding the spirit of digital equality, we are actively deploying mobile network in rural areas and improving network infrastructure and communication coverage in the rural areas in addition to being the No. 1 in the number of cell sites both across Taiwan and of counties/cities deployed; the mobile broadband coverage in the rural areas is above 90%.



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03 Material Topics and Impact





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⅔ 360 Degree of Digital Inclusion Actions

Chunghwa Telecom focuses its social investment in "minimizing the digital divide" and the "creating of digital opportunities," given the specific nature and the core competence of information and communication in the ICT industry. We also spare no effort in the advocacy of "corporate volunteers" to participate in local community services, and proactively assist the communities in creating digital opportunities. We promote all aspects of digital inclusion using 360-degree vision.

Chunghwa Telecom Digital Inclusion Strategy

	O Minimize	e the Digital Divide
	Chunghwa Telecom Foundation Digital Good Neighbors	• The Digital Good Neighbors was located in 89 places
	The annual investment of Telecom universal service is approximately 4.4 hundred million	 Telephone services for more than 230,000 homes in 86 rural communities in Taiwan Data communication service for more than 120,000 households Data connection service for more than 600 high schools, primary schools, and public libraries. More than 41,000 public telephones installed across 22 counties/cities
N	Preferential subsidies for the disadvantaged groups	 Care for 62,387 households of the disadvantaged groups, with subsidies amounting to NT\$ 172,682 thousand
	Equipment supports for major events	 Broadband circuit, MOD platform promotion, mobile base station vehicles, SMS, Wi-Fi AP, temporary data circuit The coverage rate of the 12Mbps popularization broadband service is over 97.6%

Social Investment Management

Chunghwa Telecom refers to the community investment evaluation mechanism of the LBG (London Benchmark Group), to conduct evaluations on the possible community benefits and business benefits before an investment is made. The quantification of the contribution of social investment allows us to make reasonable resources allocation while avoiding repetition. It helps the decision-making and promotion of charities as well as future sponsorship.

Social Investment Statistics for 2019

Cash Donations	NT\$ 216,189 thousand
Management Expenditures	NT\$ 10,834 thousand
Product or Service Donations	NT\$ 527,543 thousand
Corporate Volunteer Services	NT\$ 6,135 thousand
Total	NT\$ 760,701 thousand





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In 2019, Chunghwa Telecom established 7 sites for accessibility to telecom services in long-term support of a government initiative to protect fundamental rights to communications.

Create Digital Opportunities

Ch	unghwa Telecom Foundation " Click Taiwan "	 The 11th Click Taiwan: videos totaling 60 school students went deep into 27 different villages
	PC education Network tutoring	 Read with You "Community Network Tutoring" has tutored near 2,875 students over 11 years and the tutorial hours has now reached 91,187 iPhone usage training courses for the visually impaired were regularly held in support of the visually impaired assistance plan
	The CHT Digital Innovative Application Series	 The CHT Digital Innovative Application Series has been running for 12 years to promote digital development in Taiwan
	Assistance application development / Employment	 Development of accessible assistance – the Assistance App for the Visually Impaired has been downloaded 54,270 times since 2013 We established the EYE Social Innovative Call Center where the visually impaired can become paid service personnel and earn their own living

Telecom Trip to Realize Schoolchildren's Dreams

Chunghwa Telecom cares for the disadvantaged children in rural areas and aims to utilize social resources to make amend to the educational deficiency and improvement school education efficacy. The National Science and Technology Museum in Kaohsiung and the Taiwan Telecom Industry Development Association have been working together with CHT since 2011, organizing two informative trips to the National Science and Technology Museum for the disadvantaged students in rural areas from the schools and children/juvenile social welfare groups located in the rural areas of the southern region. It presents opportunities of popular science education and realization of "timely fun in learning." As of 2019, a total of 5,214 students in rural areas have paid the visit with a sponsoring amount up to NT\$4.2 million.



Value Strategy



Minimizing the Digital Divide

Chunghwa Telecom Foundation was founded in 2006. Through long-term cultivation of our core competence to communities, tribes, urban fringe, and areas with relatively lack of resources, the Foundation is a resource platform for connecting and arranging the "good" material, and further share to needed locations. It has become the strength that supports and assists the advancement of these local areas.



"The Digital Good Neighbors" Get Close to and Make Good use of Digitalization

Course Series I: "Little Environmental Directors" eco-actions with digital documentaries Participants: Students of elementary to junior high levels

- Course Highlight: With digital documentary and environmental education combined, students are encouraged to open up their senses in the process of field researches and practices to gain new knowledge of their hometown.



On the basis of "make good use of computer for a good cause," in 2019, we keep on holding "Little Environmental Directors" video-making courses. Focusing on the rich marine culture and eagle biology of Keelung in the northern Taiwan, together with the Keelung City Government, Keelung City Marine Education Advisory Group, and local teachers and students, we organized "Little Environmental Directors: cherish the seashore of Keelung" course, inviting renown documentary director to guide the little directors at the elementary and junior high levels to document environmental protection issues digitally and recount the stories of their hometown from the perspective of children.

The course cultivated 30 little directors at age 12 on average, producing 10 environmental short films. The filmmaking fully demonstrates the creativity and delicate observation of the children. The video reached 20,000 hits within merely 2 weeks. In addition, through the regular screening at the National Museum of Marine Science and Technology, it allows more tourists visiting Keelung to learn at close the local ecological environment via the lighthearted, fun videos while directing their attention once again to the environmental education.



For more videos, please refer to the webpage [





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Chunghwa Telecom Foundation Cultivates and Works with Communities for the Common Good

Chunghwa Telecom and Chunghwa Telecom Foundation have joined hands cultivating communities for 13 years, establishing "digital good neighbors" across Taiwan to bridge the rural-urban gaps in resources, serve as the platform to connect resources, offer resources such as community digital learning, youth volunteering, sports/cultural/art activities, and local industries promotion, as well as discover moving stories and local industries unique to local communities.

Today, the partnering bases have been set up across all corners of Taiwan Island and offshore islands, covering ethnic groups of Minnan, Hakka, indigenous peoples, and the new immigrants. Additional 8 bases of "digital good neighbors" were established in Chiayi County and Keelung City in 2019. With the unity and connection of good neighbors, we expect a variety of residents different in ethnicity and ages can all gain opportunities and energy from them while bridging the gap between cities and towns/villages in resources.

- 🖗 Course Series II: Senior Citizens to play and learn on cellphones
- Participants: Senior citizens
- Course Highlight: With life and fun at the core, senior citizens are encouraged to share their life experiences, acquire new knowledge, and step out from their homes to have more interpersonal interactions and fun in their lives.

The digital good neighbor's bases are mostly situated in villages where children and senior citizens account for the majority. To care for the target audience at different ages, "digital good neighbors for senior citizens to play and learn" app course was organized specifically for senior citizens in 2019. According to the digital divide survey by the press, senior citizens at age 50-69 were relatively more interested in courses on healthcare, social networking, and information. Therefore, the course was designed to cater to the interests of these students while in combination with the convenient software promoted by local governments to encourage the students to use digital technologies for more convenience in life.

The course series were made available to 5 digital good neighbor bases, including Sansia Revival Lutheran Church, DongHouSai Taiwan Presbyterian Church in Chiayi, YongYang Community in Taoyuan, LiMing Community Development Association in Pingtung, and ChiShan Community Development Association in Pingtung. They may be located either in the outskirts of cities or in the villages. Through guidance by the lecturers and TAs, these mature citizens were finally given a chance to learn about the digital devices in their hands and to understand the language spoken by their grandchildren. The once-in-a-week course and interaction allowed more topics for conversation and better bonds among the members in the communities. As a result, digitalization became more than just tools, but an alternative companion for the elderly.





02 Sustainability Value Strategy



03 Material Topics and Impact

The Digital Economy Motivator 56

"Click Taiwan" Tapping into the Energy of Youth

"Click Taiwan": To serve and document

- Participants: Youth in college nationwide
- Venue: CHT Digital Good Neighbors

Since 2009, Chunghwa Telecom Foundation accepts applications from youth in college with 2 people in a group disregard the gender, department, or age, each year. A total of 25 groups (50 people in total) are selected to go to the "Digital Good Neighbors" across Taiwan to engage "Click Taiwan" residency program. The students are required to have a prior knowledge of the needs in the community, combine their expertise, design, and implement services catered to the local needs, while documenting the processes in texts and images. In 2019, students from 37 departments across 18 universities carried out services in communities with the respective expertise and talents, including the promotion of oral hygiene, art painting, English courses, computer and cellphone courses, digital marketing, aromatherapy and rehabilitation, placemaking design, image creation, farming, reading and writing, and community affair assistance, so as to engage communities from diverse angles and bridge the urban-rural gap.

In 2019, it further cooperated with the third-party team "5% Design Action" to go into the "Click Taiwan" communities "Hsichou Chingzai Canal Industrial Culture Association in Changhua," "LiMing Community Pintung," and "Gaoshih Village in Pingtung." Not only did they mentor the university students to utilize their design thinking to produce community design proposals, but also exchange new ideas and new methods with community partners to revitalize the local communities.



2019 "Click Taiwan" Outcome [2019 "Click Taiwan"

28 communities documentaries 🖸

- **S** "Click Taiwan, Hearty Southbound": The root-seeking trip for the new second generations
- Participants: the new lady immigrants of digital good neighbor, their second generation, and Taiwanese college students
- Venue: the hometown of the new second generation—Vietnam

The Foundation has been working in the local communities for over a decade, bearing witness of the ample energy the new immigrants have brought to the land of Taiwan. We want to extend the spirit of Click Taiwan to these ladies of new immigrants. Through the experience with Click Taiwan, it allows the new second generation to understand more about their moms' culture of their hometown and at the same time understand the advantage of having two different cultural backgrounds. We hope to help the new immigrants and their children to integrate into the Taiwanese society, so after holding the "Click Taiwan, Hearty Southbound" program in 2018, we continued to organize on the second year.

With digital good neighbors as the target for recruitment, three teams were selected from New Taipei City, Tainan, and Kaohsiung to execute the program. Apart from documentary in texts and images, students lived up the spirit of "to serve" and taught the elderly in the hometown how to use digital tools, so that they might get their memories of hometowns across via networks without distance after they were apart.



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Reflection from the Participating Student in Click Taiwan

Not until I became the farmer bending over in the field at work under the sun did I truly appreciate the notion of "each grain is the fruit of hardship in the field." That was my first time stepping out of my comfort zone and venturing into an unknown place to utilize my strength to bring the beauty of village to everyone. That's really a new landmark in my life.





I recall the night before departure. I sat on the floor in front of the Ark Classroom. The oath we all swore as students in the Nursing Department resounded in my mind. I will bring with me the energy charged in Tjuabal and become a better nurse in the hospital.

I realized I have plenty. Not just feeling satisfied for what I have, but also realizing what I'm capable of. I'm more powerful, courageous, and even full of potential than I thought I was.





I hope by the end of the journey, I could get to appreciate more the land that nurtured me and give back to my homeland. I think it's also the core value critical to Click Taiwan. Only when you are truly down to earth, can you embrace the land and listen to the voice down there in the local community.

2019		Unit: NT\$
Social Contribution	Youth Empowerment	4,746,671
of the Foundation	Digital Empowerments	7,642,808
	Local Empowerment	3,473,614
	Social Marketing	5,484,038
	CHT Women's Basketball Team	21,976,834



Preferential Subsidies for the Disadvantaged Groups

Chunghwa Telecom has long been subsidizing telecom services for the socially disadvantaged, and assuring their access to basic communications. The following are the main preferential plan and amount in 2019.

Preferential Plan	Preferential Content	Preferential Amount (NT\$ thousand)	Beneficiaries (persons)
Caring Series Rate Plan (Mobile)	 Double communication hours from the original rate plan for the visually impaired, hearing impaired and speech impaired. 300 free SMS intra-network and 100 free SMS extranetwork for the hearing and speech impaired. The "intra-network image telephone" rate is the same for 3G customers. 	653	218
Broadband Preferential Plan for Low-income Households	 50% off on 16M/3M, 35M/6M, 60M/20M, 100M/40M, ADSL 2M/64K & ADSL 5M/384K monthly rate. 	42,349	8,928
4G Mobile Data Plan for the Disabled	• Disabled persons are entitled to an NT\$ 100 discounts for limited 399/436/499 plan, NT\$ 200 discounts on monthly subscriptions when subscribing to the 4G 599 plan and above plus Wi-Fi hotspots for free during the term of the contract.	114,438	44,827
Broadband Preferential Plan for the Disabled	 5% off on HiNet 16M/3M, 35M/6M, 60M/20M and 100M/40M monthly rate. 15% off on ADSL 5M /384K monthly rate. 5% off for other speed rates. 	10,468	5,607
MOD Caring Project and Project for the Socially Unfortunate	 Platform charges: A 50% discount (NT\$45 / month) from the work completion date. Subscribers of the family premium package, family advance package, family advance package B, family high-quality package, family special package, family popular package are entitled to 10% discount, and the normal rate after the discount period expires. The above projects all apply to the socially unfortunate and the caring project has no time limitation, the project for the socially unfortunate provides discounts for the first 24 months after the work completion date. 	4,761 (calculated on the basis of the 2-year preferential discount)	Average 2,794 / year
Healthy Net Plan	HiNet Adult Content Gatekeeper protects children from harmful websites such as pornography, violence, suicide, weapons, gambling, and drugs. The service in the first year is rendered to low-income households for free.	13	13
 Welfare Public Telephone Installed 110 cm from the floor in public areas for the convenience of the disabled. The keyboard was designed with embossing on the "5" key for the visually impaired, and a voice adjustment function (from 3db to 6db) was provided exclusively for people with hearing aids. A slot for inserting is designed on the side of an IC card for the convenience of the visually impaired. 			paired, and a voice hearing aids.
Message Relay Service for the Hearing and Speech Impaired All telephone messages will be translated and faxed to the service hotline 0800 – 080885 (Help Me in Chinese homonym). The service personnel will then relay the message in voice and return the message to the hearing and speech impaired caller (up to 80 words for the relay and up to 30 words for reply). Those who are not hearing and speech impaired may also call the hotline (0800-080880) for the relay of messages via fax to the hearing and speech impaired. The service hours are 08:00 to 21:00 daily.		in voice and return he relay and up to so call the hotline	



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The Creation of Digital Opportunities

By utilizing our expertise in telecom technology, we will ensure that everyone shares the advantage of technology despite financial or social standing, or geographical location. In this way we hope to quickly achieve the objective of minimizing the digital divide and creating digital opportunity. In addition to previously described action plans and subsidy, different from those of other enterprises, we also contributed resources to developing related products and services to meet the needs of the disabled and allow them to realize their right of access to the digital technology and convenient lives.

Chunghwa Telecom Women's Basketball Team Gives Back to Communities

During the summer vacation each year, the Chunghwa Telecom Foundation and members on the Chunghwa Telecom Women's Basketball Team partake in the basketball summer camp events. The Basketball Team members serve as team mentors and coaches to offer students rich and solid experience on the camp. Meanwhile, through games and competition, sportsmanship and the spirit and attitude of team player are cultivated for the seeds of basketball to take root.



In light of the arrival of the 5G era, elements of technology, art, and

basketball were fused together specifically in 2019."Infinite 5G: E-trip of Technology x Art x Basketball" of three days and two nights was organized. Children from Hualien, Taitung, and Pingtung were invited to pay a visit to the Center of Intelligent Future of Chunghwa Telecom. In addition to getting a taste of the convenience of 5G life could bring, the children were arranged to join the art workshop to add an extra art touch besides the tech sense of the trip.

Life with Good Neighbors Festival – promoting rural-urban exchanges and local industrial development

There are more and more "digital good neighbors" developing bit by bit community industries and local tours. To take it further to help promote the community industries, we threw the first edition of "Life with Good Neighbors Festival" in 2019. The 23 "digital good neighbors" across all counties and cities in Taiwan and 6 performance groups were invited to bring with them the local industries and unique performances to meet friends in the north and share their stories.

In addition to the assistance to the "digital good neighbors" in expanding their sales into the market in the northern Taiwan, the event also presented an opportunity for the workers in the industries to meet and communicate with their consumers face to face in order to learn about the consumers' preferences in products and how to engage a face-to-face marketing. Furthermore, it was also a chance for the workers in the industries to learn from one another, which were turned into the richest nutrients to the local development.

The Foundation has been creating more marketing platforms for community industries, online and offline, in recent years. Joint forces with its parent company, they act upon the local economy with the expectation to bring back the youth to their hometown to create more job opportunities and solid development in local communities.







03 Material Topics and Impact

The Digital Economy Motivator 56

Community Network Tutoring—"Read with You"

Chunghwa Telecom has supported education and shown its concern for rural villages ever since 2009, in the aftermath of Typhoon Morakot. We extended our services to the permanent settlements and newly developed communities in the disaster zones. Using visual Internet technology, we delivered educational resources in the form of private tutorship in rural villages for the unfortunate. We hope to give the children of the next generation a learning environment which is "safe, dignified, and hopeful."



Item	Description
(Goal	 By 2022, we hope to: Assist 2,900 students in the remote areas with network tutoring Accumulate more than 4,500 volunteers to participate in network tutoring Accumulate more than 100,000 training hours for tutoring volunteers training
Characteristic	Online education with one-on-one individual tutoring by university students helps pupils of junior high schools and primary schools in the rural villages to enhance their learning and provides equal learning opportunities.
O Method	 To realize the spirit of stakeholder engagement, we have cooperated with the Center of Care Services for Taiwan Rural Area Education at Fu Jen Catholic University. University students helped the cause with one-on-one tutoring to take care of the school children in the rural villages and disaster zones. Customized exclusive class supplements to care for the spiritual growth of schoolchildren through companionship, interaction and communication.
AAA Participant	Pingtung Feng-Lin Church, Pingtung Chao Chou Boys Town, the Taitung Kaulahan Association, Taitung Chinese Love & Joy Charity Association, Taitung Fukid Tribe, Chiayi Fu Jen High School, Taitung Lanyu High School, Matzu High School, Taitung Luye Library, Hualien Yuli Library, Taoyuan Dayuan Catholic Church, and Taoyuan Guanyin Catholic Church
Major Result	 University students improve the children's learning outcomes with one-on-one individual tutoring of the school children in rural villages. They also took care of their need for personal communication and interaction. More than ten-years efforts by e-Tutor, it has helped several dozen students gain admission to national and private universities, including the National Yang Ming University and Taipei Medical University. Assistance to remote villages has really reduced the divide between the cities and counties, radically improved the opportunities available to the children and changed their lives.
Schoolchildren have been Tuto	
2,875 perso	
-	period started from December 2009 to February 2020 Videos 🖓





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Assistance Application Development



We believe "humanity to be the foundation of technology innovation." In 2013, we launched a "Voice-based Personal Assistance App" that was specifically designed for the visually impaired. The App incorporates image, voice, reading, and lifestyle functions to assist both visually impaired and elders to face some of their difficulties. By the end of 2019, the App had been downloaded/updated 54,270 times, with 7,078 logins and 347,987 clicks on average monthly in 2019. It is one of the most convenient and useful personal assistants available.

EYE Social Innovative Call Center Creates Employment Opportunities for the Visually Impaired

Chunghwa Telecom has engaged in long-term cooperation with the Resource Center for the Visually Impaired at Tamkang University for more than 30 years and the EYE Social Innovative Call Center was set up in 2011. These joint efforts led to the unveiling of the first Total Solution in Taiwan. It includes research, development, and improvement of a computer-assisted telephone system, and its corresponding skill development, training, supervision for the needs of the visually impaired talents to offer the phone-services.

In 2015, the Company completed an upgrade to the Taipei City 1999 hotline, making it user-friendly to the visually impaired. This upgrade included: a real-time notification system, a three-way call feature with voice recording, English/Japanese services, a verbal abuse referral feature, a call duration reminder, a health regulation inquiry feature, and a quick link to service sub-categories. These upgrades greatly improved the scope and efficiency of the service.

By the end of 2019, the Total Solution had provided 8 working opportunities for the satisfaction surveyors of Chunghwa Telecom (including one visually impaired manager). And there were another 15 customer service personnel (12 visually impaired and 3 supervisors) for the Taipei City 1999 hotline.

We initiated new employment opportunities for persons with spinal injuries. Including one with severe injury serves as 4G visual assistance service personnel, i.e. assisting visually impaired people with image identification through 4G cloud services, which helps to promote the quality and independence for the visually impaired people's daily life while providing employment opportunities for the severely disabled.



Automated Voice Donations

The automated voice system for donations developed by Chunghwa Telecom Laboratories has proved to be helpful for charities, social welfare, cultural, educational, and environmental protection institutions. It gives donors a more convenient means of donation. A donor simply needs to pick up their cell phones, dial the number, and follow the voice prompts to contribute care to those in need. In 2019, there were 8,256 donations, totaling NT\$ 4,389,350.