

The SDGs CHT contributions to in this section



# **Corporate Overview**



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Corporate Overview Sustainability Value Strategy Material Topics and Impact Sustainability Risks and Opportunities

The Creation of Sustainable Value Public Policy Participation

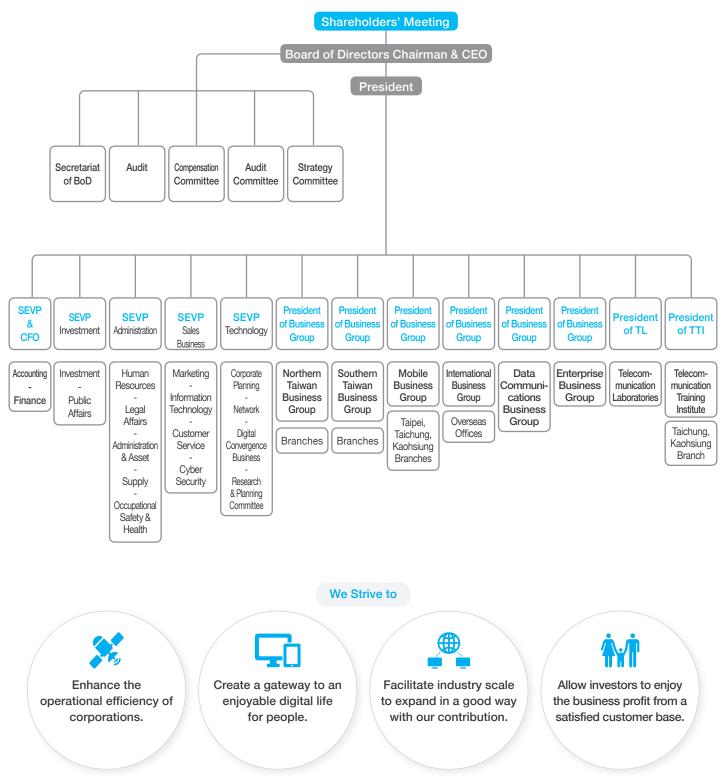
Chunghwa Telecom (TAIEX:2412, NYSE:CHT) is the largest integrated telecom carrier in Taiwan, with more than 750 service locations. Our business has three major areas: fixed and mobile communications, broadband access and the Internet. We also provide corporate customers with information and communication services, including big data, information security, and cloud

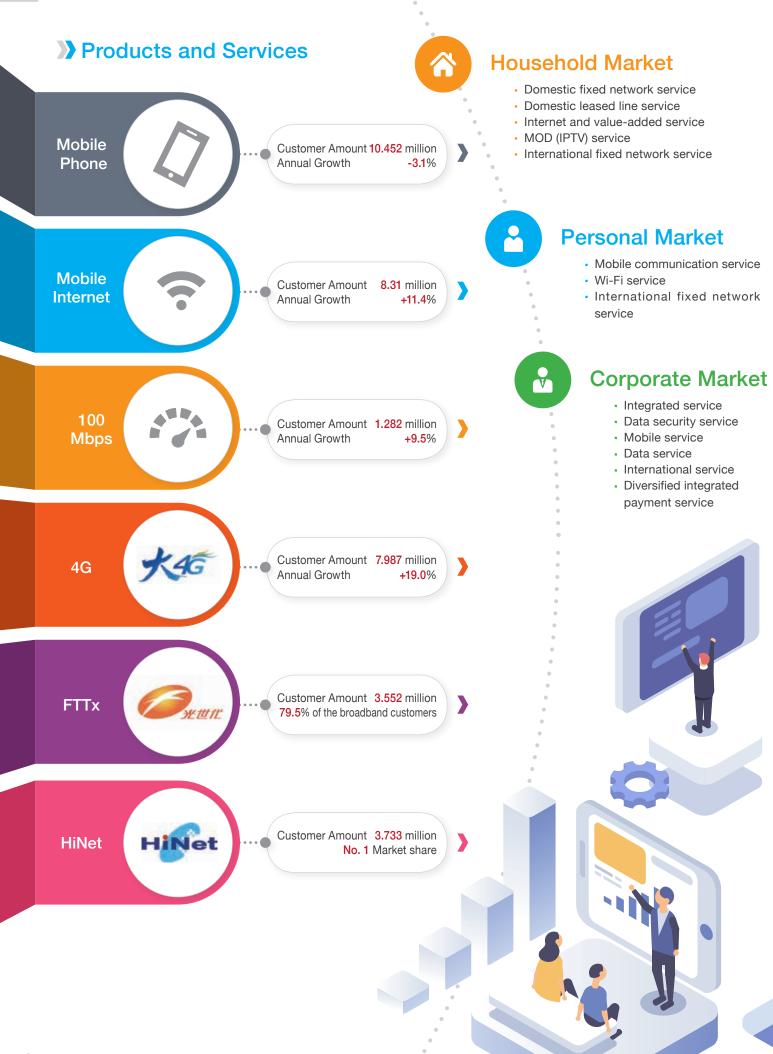
provide corporate customers with information and communication services, including big data, information security, and cloud and Internet information centers. We also offer innovative technology services, such as the IoT (Internet of Things) and AI (artificial intelligence), to create an outstanding communication environment and extraordinarily convenient digital life. We also have important business partnerships with other international telecom carriers.

Chunghwa Telecom has been actively involved in "corporate social responsibility" since 2006, and has won praise from many domestic and international professional organizations. The establishment of the "Corporate Social Responsibility Best Practice Principles" and legalization of the governance structure has prompted us to a stringent and ambitious practice of CSR.

#### Three Telecom Laws: http://goo.gl/678ya 🍗

The main business of the branches and re-investments: Please refer to page 127 to 141 in the 2017 Annual Report.





#### Sustainability Value Material Topics Sustainability Risks The Creation of Strategy and Impact and Opportunities Sustainable Value **Domestic Fixed Network** 31.3 % **Customer Amount** Market Share Local Network 10.687 million 93.3% 2,382 million minutes Long-distance Network 82.7% (traffic volume) Others 1.9% **Broadband Subscriber** 72.5% 4.467 million MOD 1.602 million 23.5% International Fixed 6.0 % **Network** Communication Market Amount Share 854 million minutes 62.5% **The Major Product** Internet 12.7 % Market Customer Amount Share 4.134 million 67.6% households 48.1 % Mobile Communication Market Customer Share Amount 10.452 million 36.5%

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### >> 2017 CSR Milestones

## March

- Won the Finance Asia "2017 Best Company in Asia"-"Best Corporate Governance" first place prize in the telecom industry
- First telecom company in Taiwan acquiring the "Cisco Golden Certificate"

### May

- Won the Exemplar Award in Global Views Monthly's 13th "CSR Annual Grand Survey– Service Industry Division"
- Received the nomination of the "Asia Communication Award"-"Annual Best CEO Award" and "Smart City Award"
- Awarded Top 5% of the Corporate Governance Evaluation from the Taiwan Stock Exchange Corporation

# July

- The Banqiao Cloud Data Center won the "2017 the 2nd Extraordinarily Smart Green Building Contest"-Platinum Award of the "Extraordinarily Smart Green System Product" & Silver Award of the "Extraordinarily Smart Green Building Design"
- Won the "Joint Supply Contract" of the cloud service for three consecutive years
- Won the ISLA Award for four consecutive years

# April

- Won first place in telecom brand and third place in original brand in the "100 Influential Taiwanese Brands"
- Won the Platinum Awards of Reputation Brand in "Telecom Service" and "4G Internet Service" from Reader's Digest
- Won the first place in the telecom industry of the "Golden Service Industry Survey" from the CommonWealth Magazine consecutively

## August



Material Topics and Impact Public Policy Participation

# September

- Selected for FTSE4Good "Emerging Index"
- Selected for Dow Jones
   Sustainability Index for the 6th time

### Dow Jones Sustainability Indices

In Collaboration with RobecoSAM 🧠

 The "Chunghwa Telecom 2016 CSR Report" received the assurance from the SGS in accordance with the "Global Reporting Initiative Standards"

2017 年中華電信 CSR 報告書

# November

- Awarded by British Standards Institution (BSI) for the "Payment Safety Contribution Award"
- Won the Platinum Award for five consecutive years in The Asset Corporate Award
- Awarded in the "2017 Asia Pacific Network Security Summit" for information security service "Pornography Goalkeeper"
- Received six Taiwan Corporate Sustainability Awards, including the 10 Sustainability Model Award of the Telecom Industry, the Golden Award of the Information and Communication Industry Top 50, and the Society Communion, Transparency and Honesty, Supply Chain Management and the Innovative Growth Awards
- Won the first place of the Global Views' Five-Star Service Award of the telecom industry division



# October

- Won the "World Branding Awards" for three consecutive years
- Received the "2017 Exercise Enterprise
   Certification"
- Won the "2017 CSEA Extraordinary Customer Service Award" "Best Customer Experience Management Corporation" and
   "Best Service Innovative Team"

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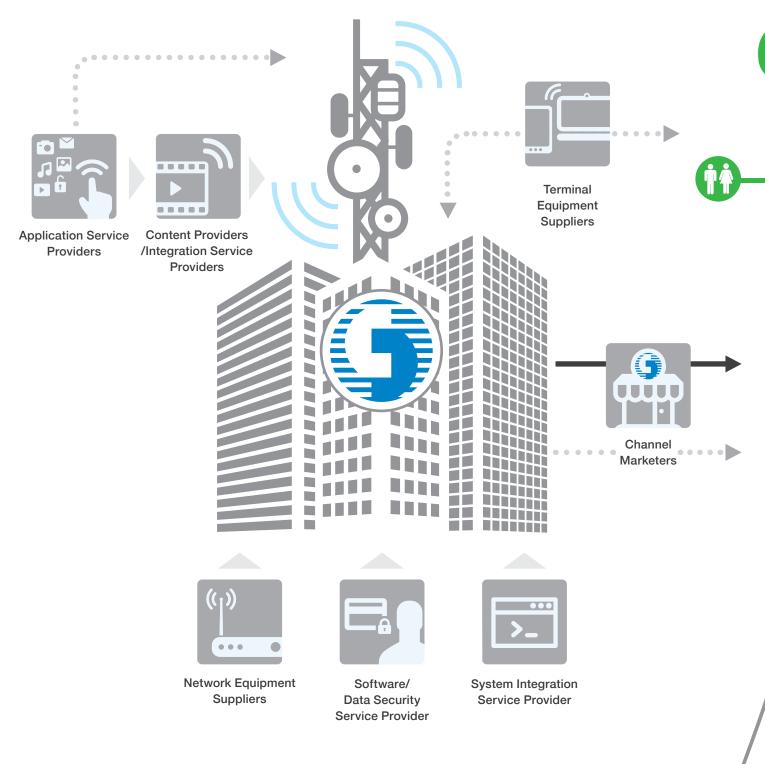
### December

- Won the "Best Brand Award" from Business Today
- Awarded "Special Prize" and "First Prize" of "Buying Power- Social Innovative Product and Service Procurement Awarding System" from the Ministry of Economic Affairs

### Mindustry Value Chain

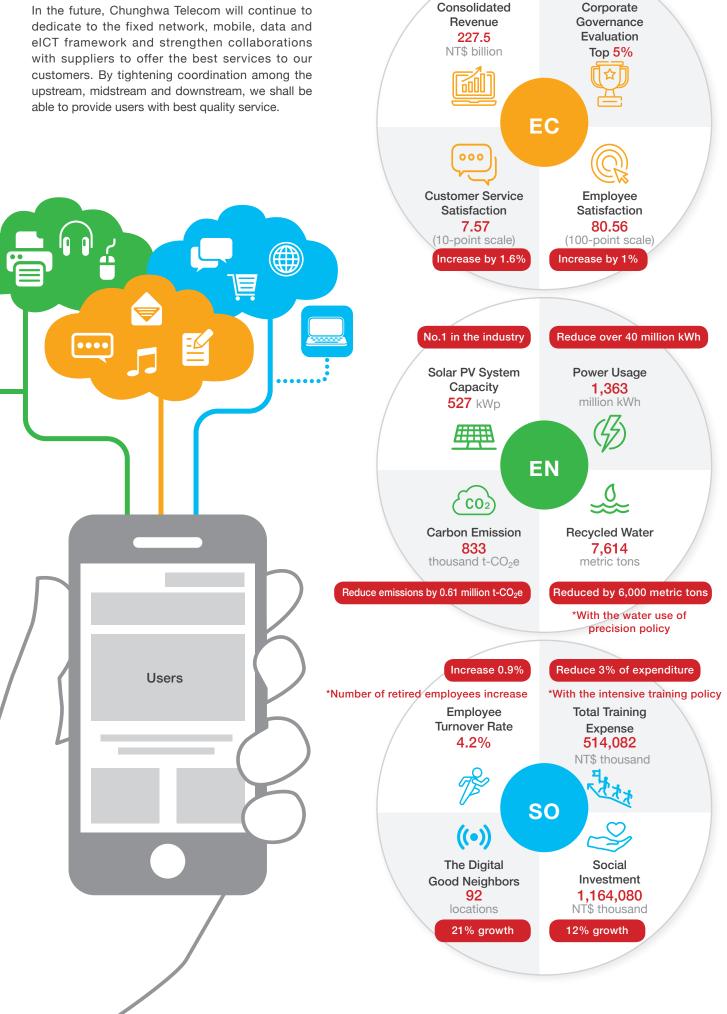
Due to technological advancements, boundaries of specialized markets that we used to know of are starting to shift, thus allowing industry participants to compete outside of their dominant markets. IDC has even combined ICT, e-Commerce, Electronics and Entertainment into a new segment called eICT to recognize the increasingly common cross-industry collaboration.

The wave of digital convergence brings new values to the telecom industry and opportunities to meet users' needs by offering innovative eICT services, which makes content providers and integrators, application service providers, network equipment suppliers and terminal equipment suppliers the important value partners to a telecom carrier in the development of digital convergence services.



No.1 in the industry

For three consecutive years



# Corporate Governance

Chunghwa Telecom Board of Directors is the highest governing body. The Board of Directors is responsible for appointing and nominating high-level managers, as well as formulating and reviewing corporate social responsibility, and sustainable development strategies.

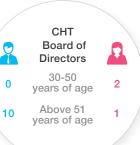
The 8th Board has 13 directors. To date, there are 2 women and 11 men (including 4 independent male directors and 1 female independent director, and one of the male independent directors resigned on August 5, 2017, therefore there are only 12 directors now). Directors' tenure is three years (June 24, 2016 to June 23, 2019). All of the independent directors are included in the Audit Committee to ensure the independence of governance and the perspectives of the stakeholders.

Chunghwa Telecom's independent directors and outside directors provide expertise based on their respective areas of practice and professionalism, to assist the Board of Directors in making decisions as to benefit the company and the shareholders. To prevent personal liability and financial losses due to third-party litigation, we have purchased indemnity insurance for Directors.

Experiences of the Directors: Please refer to the 2017 Annual Report on page 18 to 21. \* Continuing Education for Directors: Please refer to the 2017 Annual Report on page 80 to 81.

#### **Board Diversity Policy**

Chunghwa Telecom values diversity in Board of Directors and recruits talents primarily based on skill sets. Selection of directors is not limited to any particular gender, nationality or ethnicity. Directors are expected to have outstanding quality, industry experience and expertise to complement the board.





#### **Audit Committee**

Consists of the independent directors, whose main duties are to select or dismiss the CPA, determine the CPA compensation, review and discuss quarterly. semiannual, and annual financial reports, review the internal control system and examine and revise the content and appropriateness of the internal control statement.

#### **Strategy Committee**

Consists of seven board members, who are responsible for mid- and long-term development plans and other important issues, as well as major investment and mergers and acquisitions, major changes in organization and structure, the acquisition or surrender licenses, formulating and or modifying the annual operational plan and budget, increases or decreases in capital, and other important strategic issues. The resolutions are submitted to the full Board of Directors for final approval.

#### **Compensation Committee**

Consisting of three independent directors, responsible for the evaluation of the performance of directors and managers, and for determination of appropriate compensation policies, wages, institutions, standards and structures.

## Avoidance of Conflict of Interest

Chunghwa Telecom's Chairman is concurrently the CEO. The elections of directors comply with relevant laws and regulations, which suggest the Board and shareholders with qualified shareholding ratio nominate the candidates, and director's nomination and review are conducted accordingly.

In order to avoid conflicts of interest in the highest governance bodies, we conduct strict controls in accordance with the following procedures, including:

- All the new directors shall sign the Consent to Appointment to announce that they will follow Section 23 of the Company Act, conduct faithful business and perform the duty of care as a bona fide manager.
- All directors have to sign the Statement to show that they clearly knew the content of Section 206 of the Company Act.
- The section 17 of Rules of Procedure of Board of Director defines the things that directors should recuse themselves with.

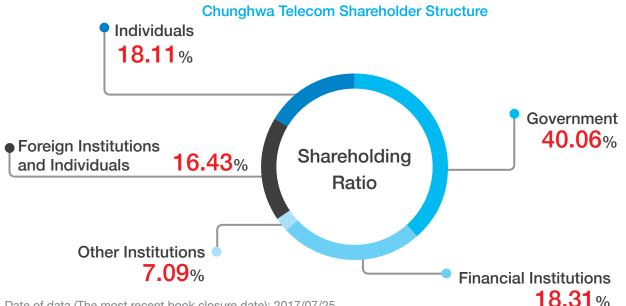
Due to the directors' high ethical standards and self-disciple, in the operation of the mechanism, no conflict of interest has occurred since the Board of Directors was established. Moreover, the Board has resolved to approve a total of 50 articles of "Code of Corporate Governance for Chunghwa Telecom," while all departments are required to implement the Code of Conduct, and the secretariat also evaluates on a regular basis.

Code of Corporate Governance: https://goo.gl/2Fm443 >>



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Chunghwa Telecom has made changes and revisions to several systems and measures based on a corporate governance mindset. These include e-voting, voting by poll and the disclosure of meeting resolutions made on the Company official website. These diverse voting channels allow shareholders to exercise their rights easily and this has made corporate governance more effective.



### Creating Value for Shareholders

Chunghwa Telecom business operations have been stable for years. Profitability and financial completeness have been uninterrupted. We pay our taxes honestly, following the law, and make a solid contribution to the country. Despite the existence of many challenges in the telecom operation environment, we maintain complete focus on our field and create value for the shareholders. Chunghwa Telecom generated consolidated revenues totaling NT\$ 227.5 billion in 2017, a decrease of 1.1% from 2016 and this represented a 98.4% accomplishment rate given the financial forecast for the current year.

The increasing popularity of smart mobile devices, information security, and the IoT technology, has resulted in a growth in revenue from value-added services, sales, and data subscriptions that covered the decline in voice services. Net income attributable to the parent company amounted to NT\$ 38.9 billion while EPS reached NT\$ 5.01 with a full-year accomplishment rate of 105.5%.

In 2017, Chunghwa Telecom income tax was the equivalent of an effective tax rate of 16.57%. The deviation from statutory 17% tax rate was mainly attributed to the provisions of Article 4 of Income Tax Act, in that net dividends or net earnings recognized from local invested businesses are exempt from income tax. The application can be made for tax preference pursuant to Article 10 of the Statute for Industrial Innovation.

Tax policy of Chunghwa Telecom: http://www.cht.com.tw/csr/upload/files/Tax\_Policy.pdf >

Paid-up capital	77,574		Employee salaries and benefits	47,407
Revenues	227,514		Dividends paid to shareholders	38,337
Operating cost	146,837	Total number of employees in the	Income tax paid	5,790
Operating expenses	33,869	company including subsidiaries	Expenses of social investment	1,164
Retained economic value	2,681	33,311 people	/donations*	

Unit: NT\$ million

\* Operating costs and expenses included



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>> The Highest Moral Standard

We have set up the "Code of Ethics of Chunghwa Telecom Co Ltd," "Ethical Corporate Management Best Practice Principle," and "Procedures for Ethical Management and Guidelines for Conduct." These are formulated as a basic ethical guideline to ensure that all employees engage in all activities with the highest standard. In addition to these codes being included in the training program for new hires, all employees are required to log into the web, review the material and take a test annually. A hotline was set to encourage employees to voice opinions safely and confidentially. All employees participated in the test in 2017 except for those who were not available for a legitimate reason at the time of the test.

#### Prevention of Corruption

Chunghwa Telecom has prepared the "Employee Appraisal Guidelines" and "Employee Reward/ Disciplinary Standards" for the evaluation of performance. Rewards and sanctions are applied according to these rules whenever employees exhibit conduct deserving of them. Information such as a grievance hotline has been made available on the Chunghwa Telecom intranet/ employee portal. A total of 47 internal complaint cases (disciplinary and leak investigations) were accepted and closed in 2017. Six were associated with violation of the code of conduct (there were no corruption events). All complaints were investigated and handled according to company internal policies and principles, and taught as case studies to strengthen employee esteem for the rules, discipline, corporate image, and shareholders' interests.

#### The Internal Audit System

Effectiveness of the internal control systems and operating efficiency. The internal audit unit answers to the Board and it conducts business audits in accordance with the regulations and policies. The annual audit plan is formulated based on the results of the risk assessment made at the end of every year. After the presentation and the approval of the Board, the plan is sent to the competent authorities via the Internet information system for their reference.

Organization and functioning of Chunghwa Telecom's internal audit unit:

https://www.cht.com.tw/en/home/cht/about-cht/corporate-governance/internal-audit-function >>

#### Transparent Information Disclosure

The corporate governance of Chunghwa Telecom places great emphasis on integrity, accountability, and trustworthiness. We are committed to reducing information asymmetry between the management and external stakeholders, and utilize a variety of means such as the corporate website, a Market Observation Post System, Annual Reports, CSR Reports, press conferences and investor conferences to facilitate transparent communication with stakeholders. Furthermore, measures have been taken to ensure the timeliness, quality, balance, and credibility of the information disclosed.

Since the Securities and Futures Institute issued the Information Disclosure and Transparency Ranking in 2004, Chunghwa Telecom has been rated A++ every year. In 2017, the Company was ranked among the top 5% in the Corporate Governance Evaluation by the TWSE. These two achievements are a testament to the efforts we have devoted to information disclosure.

#### Strengthen Business Management

To improve the quality of business marketing and consumers' trust, we have formulated the "Business Marketing Standards" to ensure the execution of business aligns with the requirements of the competent authority, while including compliance status into the evaluation of higher management's performance. Chunghwa Telecom received no penalty from the Fair Trade Commission in 2017.

#### Supporting Global CSR Initiatives and Guidelines

We willingly comply with the principles of The UN Global Compact and respect and uphold all basic human rights recognized in the world. We refrain from any disregard or neglect of such rights. In terms of employment practice, we protect the right of workers to freedom of association, while recognizing and supporting their rights to also negotiate with the employer. We are dedicated to eliminating all forms of illegal labor and discrimination.

Chunghwa Telecom has publicly disclosed its human rights policy and emphasizes the importance of such issues. It has a system in place to address violations and will continue with human rights protection as part of corporate policy. The Company openly states a respect for human rights and reviews human rights issues on a yearly basis. The company keeps detailed records of internal findings concerning human rights policy, including child labor, the rights of indigenous peoples, and supplier human rights assessment. Current practices are audited regularly and the findings are used for review and correction by relevant departments.

The Chunghwa Telecom Telecommunications Training Institute organizes human rights related courses on a yearly basis or when there is a change in labor regulations and policies. Three courses totaling 18 hours were held in 2017 and were attended by 240 employees.

# **CSR Management**

We launched a CSR management system in 2006, and established the "CSR Committee" to stipulate sustainable policies. We also established six CSR groups, using a top-down approach to achieve sustainable action. The Chunghwa Telecom sustainable development strategy utilizes the competence and unique resources of the company to implement sustainable action from the six groups with the focus on such matters as "Create social harmony, Digital inclusion, Green ICT products and services, Green brand management and Energy conservation and carbon reduction."

Chunghwa Telecom Corporate Social Responsibility Best Practice Principles:

https://www.cht.com.tw/home/cht/-/media/Web/PDF/About-CHT/Corporate-Governance/Other-Bylaws-EN/CSR\_Best\_Practice\_

Principles\_for\_CHT.pdf



- 2. Develop emerging service opportunities such as Cloud and IoT (Internet of things); work with partners to generate best strategies.
- 3. Continue to strengthen the applications of Internet facilities and information technologies to support business transformation and growth.
- opportunities.
- 6. Sharpen the unique advantage of the subsidiaries to enhance the Company's competitiveness.
- 7. Infuse telecom expertise into corporate social responsibility issues to implement the Company's commitment to corporate citizenship.

### Internalization and Communication of CSR

To ensure that all employees understand the spirit of CSR, we have established a diversity of channels for communications and education of related topics. The initiative integrated with a performance evaluation that helps to translate the concept of CSR into actions and is practiced in routine operations.

Channel	Item	Content
Communication Within Senior Management	Senior Management Meeting	Material CSR issues are discussed in the senior management meeting annually, and the resolution indicates our improvement and direction.
Employee Forum	Chunghwa Telecom Online Forum	We have an intra-site for employees to share opinions with the company and make suggestions. We will discuss the issues of concern with the employees and resolve them in a timely fashion.
	Environmental Training	We provide at least four hours of training every year as well as educational ecological tours that instill a spirit of environmental sustainability.
Freelowee	CSR Training	We provide CSR related education every year, and invite external consultants to run seminars and courses in accordance with international trends.
Employee Training	New Employee Training	New employees undergo three days of pre-service training that includes the personnel system, working guidelines, and labor relations. The Labor Standards Act is explained in detail with respect to labor-management coordination and the handling of disputes.
	e-Learning	We post relevant training courses and information on the e-Learning system that can be downloaded and studied freely by the employees.

### \*

## >> The CSR Committee

The "Chunghwa Telecom CSR Committee" was established for expanding sustainable benefits of our core competence and implementing CSR vision as a starting point to promote the sustainable development of the industry and society.

	Yu Cheng, Chairma Chi-Mau Sheih, Pre			
Mechanism	approved by the B	oard of Directors. It	also periodically re	and supervising the progress of the polic ports the relevant issues and the results in charge of the final performance evaluat
Execution	<ul> <li>The CSR Secret budgeting, educ</li> </ul>	ational training, and branches and affilia	or relative policies management of fo	cretariat. and action planning. It is also in charge llow-ups and awards measures. le for promotions and implementation
Meeting Frequency	Quarterly			
Report Approval	Reports are submit	ted to the Chairman f	or final approval af	ter the managements' (SEVP) review.
			irman of the Board son: President	
Chunghwa Telecom	Foundation CEO	Head Office Ex	cecutive SEVP	Main Department Director
			CSR S	ecretariat
Corporate Governance Group	Employee Care Group	Consumer Care Group	Environmental Sustainability Group	Digital Corporate Opportunities Volunteer Group Group
Governance			Sustainability Group	Opportunities Volunteer Group
Governance Group Channel Annual	Care Group	Group	Sustainability Group	Opportunities Volunteer Group Group
Governance Group Channel	Care Group Item Administration Management Sustainable Performance	Group We set energy redu bonuses.	Sustainability Group	Opportunities Volunteer Group Group Content
Governance Group Channel Annual	Care Group Item Administration Management Sustainable Performance Assessment Online Test	Group We set energy redu bonuses. All our employees Conduct and CoCT	Sustainability Group	Opportunities Volunteer Group Group Content link the results with employees' perform
Governance Group Channel Annual	Care Group Item Administration Management Sustainable Performance Assessment Online Test on CoC Reporting	Group  We set energy redubonuses.  All our employees a Conduct and CoC T Once an employee performance bonus	Sustainability Group	Opportunities Volunteer Group Group Content link the results with employees' perform e the "Chunghwa Telecom Code of Bus